Approved July 12, 2022



PROPOSED BUDGET FISCAL YEAR 2022-23



Overview:

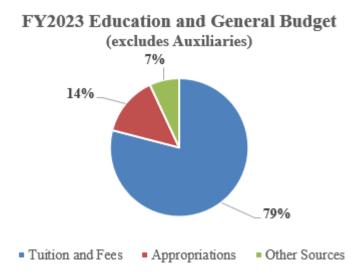
FY 2022-23 stands to be another challenging year for Temple University. The University continues to forecast a decline in enrollment. The FY 2022-23 operating budget was developed in a manner that focused on the overarching tenets of the University – affordability and access. The budget includes an undergraduate enrollment reduction of 1,500 students which is attributed to the increase in the number of students graduating in four years and the effects of an enrollment shift. The budget also includes a 3.6% budget reduction and a 3.9% tuition increase for undergraduate and graduate students.

The FY 2022-23 proposed budget is presented in appendix A.

The FY 2022-23 budget is \$7.3 million or 0.6% higher than the previous year. This modest change in resources is attributed to increases in auxiliary revenue, indirect cost recovery and other income partially offset by lower tuition revenue due to the projected enrollment declines. The table below highlights the year over year change.

	FY2021-22	FY2022-23	Change		
	Budget	Proposed Budget	S	%	
Education and General	\$1,134,653,000	\$1,128,815,000	-\$5,838,000	-0.5%	
Auxiliary Enterprises	\$94,843,000	\$108,006,000	\$13,163,000	13.9%	
Total Operating Revenues	\$1,229,496,000	\$1,236,821,000	\$7,325,000	0.6%	

The educational and general ("E&G") budget supports the core activities of the University: instruction, academic support, student services, institutional support, facilities, operations and maintenance and is driven by two major sources of revenue: tuition and Commonwealth appropriations. In FY 2022-23, tuition and fee revenue are estimated to make up 79% of the budget, Commonwealth appropriations 14%, and the remaining 7% is made up of indirect



cost recovery and other income. Temple University is heavily dependent on enrollment. Any

major decline in enrollment will need to be met by an offsetting adjustment in expenses or the creation of new revenue.

The auxiliary enterprise portion of the University budget consists of business enterprises that support and provide services to students, faculty, and staff. These units provide valuable services such as student housing, food service, bookstores, athletics, and parking.

Educational and General Revenue Changes:

In total, E&G revenue for FY 2022-23 from all sources will decline by \$5.8 million or 0.5%.

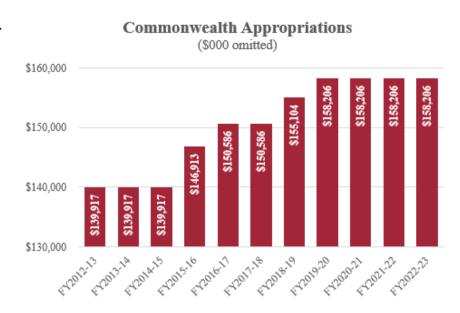
	FY2021-22	FY2022-23	Cha	nge
	Budget	Proposed Budget	\$	%
Tuition and Fees	\$903,249,950	\$892,087,993	-\$11,161,957	-1.2%
Commonwealth Appropriations	\$158,206,000	\$158,206,000	\$0	0.0%
Indirect Cost Recovery	\$40,653,802	\$43,076,416	\$2,422,614	6.0%
Other Sources	\$32,543,248	\$35,444,591	\$2,901,343	8.9%
Total E&G Revenues	\$1,134,653,000	\$1,128,815,000	-\$5,838,000	-0.5%

In FY 2022-23, the following assumptions were used to calculate tuition and fee revenue:

- Overall, undergraduate enrollment is estimated to decline by 1,500 students due largely to
 the continued success of Fly in 4 and changing demographics. The four-year graduation
 rate has improved 13 percentage points between the fall 2010 cohort and the fall 2017
 cohort. Graduate and professional enrollment is projected to remain flat compared to fall
 2021.
- For fall 2021, the incoming class is projected to be 5,975 (4,575 freshman and 1,400 transfers).
- Undergraduate and graduate base tuition will increase 3.9% for resident and non-resident students.
- Professional Schools' tuition will be adjusted according to market conditions and in comparison with peer institutions.
- The University's mandatory fee will increase \$17 per term or 3.9% for full-time students to \$462 per term. The increase will support investments in student wellness and student support activities.

Tuition and fee revenue from all sources are expected to decline by \$11.2 million. The proposed FY 2022-23 tuition schedule is presented in appendix B.

The Commonwealth of Pennsylvania continues to be a strong partner of the University. Since FY 2012-13, the appropriation has grown \$18.3 million or 13.1%. The University has not received a reduction during this time frame. For FY 2022-23, the appropriation is projected to remain flat at \$158.2 million.



Revenues from indirect cost recovery from grants and contracts will increase by \$2.4 million or 6.0%. This growth is attributed to increased research activity in the following schools and colleges: Lewis Katz School of Medicine, College of Public Health, and the College of Liberal Arts.

Revenues from other sources is budgeted to increase by \$2.9 million or 8.9% due to increases in clinical revenue generated by the Kornberg School of Dentistry and the School of Podiatric Medicine.

Auxiliary Revenue Changes:

	FY2021-22	2021-22 FY2022-23		nge
	Budget	Proposed Budget	\$	%
Residence Halls	\$66,489,000	\$76,819,000	\$10,330,000	15.5%
Parking	\$5,270,000	\$6,249,000	\$979,000	18.6%
Business Services	\$3,125,000	\$5,890,000	\$2,765,000	88.5%
All Other	\$19,959,000	\$19,048,000	-\$911,000	-4.6%
Total E&G Revenues	\$94,843,000	\$108,006,000	\$13,163,000	13.9%

Auxiliary enterprise revenue will increase by \$13.2 million or 13.9%. The majority of the increase is due to increased occupancy in the residence halls due to the elimination of COVID quarantine

and isolation beds. Other business auxiliaries such as parking, food service (Aramark), and the Liacouras Center are projected to increase as the effects of COVID-19 dissipate.

The total changes in university operating revenues for FY 2022-23 from all sources is an increase of \$7.3 million or 0.6%.

Expenditure Changes:

Funding in the FY 2022-23 budget was limited to those items necessary to address the growing demands for certain student services and to support the implementation of the strategic plan. Meeting the obligations under collectively bargained labor contracts continues to be a main driver of the change in expenses.

Expenditure changes include:

- Salary (+\$21.6 million) and Benefits (+\$4.6 million) required changes relative to bargaining units and merit increases for non-represented personnel, and increases in employee benefit costs. Increases in employee benefit costs are dictated by changes in basic medical and prescription costs.
- **Financial Aid** (+\$4.1 million) includes an adjustment of -\$1.0 million to reflect the proportional decrease relative to the changes in tuition revenue and an additional investment of \$5.1 million.
- Energy (+\$2.6 million) due to inflationary increases in natural gas and electricity.
- General Expenditures (+\$2.3 million) changes in expenditures including the allocation of tuition differentials to schools and colleges which are driven by declines in enrollment, decreases in the plant development fund, increases in graduate tuition remission and investments in student wellness, compliance, campus safety, and other support functions of the University.
- **Auxiliary Enterprise** (+\$13.2 million) auxiliary enterprise expenses are expected to increase due to the increase in auxiliary revenue.
- **Budget Reductions** (-\$41.1 million) the University will reduce its expenditure base to balance the budget. This reduction will be allocated to the individual schools, colleges, and support units. The units will look to eliminate vacant positions, non-renewal of faculty due to enrollment declines and realizing operating efficiencies.

The total changes in the University operating expenditures for FY 2022-23 from all sources is an increase of \$7.3 million or 0.6%.

Summary

FY2022-23 Net Operating Budget Change (\$000 omitted)					
Changes in Revenues		Changes in Expenditures			
Tuition and Fees	-\$11,162	Salary and benefits	\$26,154		
Appropriation	\$0	Financial Aid	\$4,145		
Indirect Cost Recovery	\$2,423	Energy	\$2,570		
Other Sources	\$2,901	General Expenditures	\$2,344		
		Budget Reductions	-\$41,132		
Subtotal	-\$5,838	Subtotal	-\$5,919		
Auxiliaries	\$13,163	Auxiliaries	\$13,244		
Total Change in Revenues	\$7,325	Total Change in Expenditures	\$7,325		

The FY 2022-23 proposed budget has been developed in a conservative manner that will ensure that the University will be able to weather the continued enrollment impacts and provide a vibrant campus environment for its students, faculty, and staff.

		FY2023 Proposed Budget
	Revenue:	
1.	Tuition and Fees	\$892,087,993
2.	Commonwealth Appropriation	\$158,206,000
3.	Indirect Cost Recovery	\$43,076,416
4.	Other Sources	\$35,444,591
5.	Total Education and General Revenue	\$1,128,815,000
6.	Auxiliary Enterprises	\$108,006,000
7.	Total Other Revenue	\$108,006,000
8.	Total Revenue	\$1,236,821,000
	Expenditures:	
	Revenue Centers	
9.	Academic Revenue Centers	\$533,186,637
10.	Non-Academic Revenue Centers	\$86,958,000
11.	Total Revenue Centers	\$620,144,637
	Support Units	
12.	President	\$51,375,210
13.	Sr. Vice President for Engagement	\$30,527,421
14.	Sr. Vice President and Provost	\$266,548,298
15.	Sr. Vice President and Chief Operating Officer	\$268,225,434
16.	Total Support Units	\$616,676,363
17.	Total Expenditures	\$1,236,821,000
18.	Budget Margin	\$0

	FY2023 Proposed Budget
Academic Revenue Centers	
19. Beasley School of Law	\$31,779,639
20. Center for the Performing and Cinematic Arts	\$27,969,299
21. College of Education	\$19,456,653
22. College of Engineering	\$19,303,071
23. College of Liberal Arts	\$66,884,737
24. College of Public Health	\$42,503,836
25. College of Science and Technology	\$55,605,339
26. Fox School of Business and Management	\$67,915,987
27. Klein College of Media and Communication	\$19,401,152
28. Kornberg School of Dentistry	\$39,682,801
29. Lewis Katz School of Medicine	\$81,413,710
30. School of Pharmacy	\$16,457,964
31. School of Podiatric Medicine	\$12,624,338
32. School of Tourism and Hospitality	\$8,981,911
33. Tyler School of Art and Architecture	\$21,775,041
34. Provost Sponsored Programs	\$1,431,159
35. Total Academic Revenue Centers	\$533,186,637
Non-Academic Revenue Centers	
36. Business Services	\$3,890,000
37. Parking Services	\$6,249,000
38. Residence Halls	\$76,819,000
39. Total Non-Academic Revenue Centers	\$86,958,000
40. Total Revenue Centers	\$620,144,637

	FY2023 Proposed Budget
Support Units	
President	
41. Office of the President	\$8,665,157
42. Intercollegiate Athletics	\$33,774,633
43. Office of University Counsel	\$6,089,482
44. University Compliance Office	\$1,525,135
45. Internal Audit	\$1,320,803
46. Total President	\$51,375,210
Sr. Vice President for Engagement	
47. Office of the SVP for Engagement	\$1,919,613
48. Institutional Advancement	\$16,216,732
49. University Marketing	\$10,126,636
50. Govt Affairs & Civic Engagement	\$1,889,081
51. WRTI Operations	\$375,359
52. Total Sr. Vice President for Engagement	\$30,527,421
Sr. Vice President and Provost	
53. Office of the SVP and Provost	\$5,798,726
54. Financial Aid - Undergraduate	\$110,911,411
55. Information Technology Services	\$34,391,525
56. Libraries	\$22,180,360
57. Student Affairs	\$16,315,385
58. Provost Operations	\$14,372,180
59. Enrollment Management	\$10,441,947

	FY2023 Proposed Budget
60. Graduate School	\$9,115,055
61. Vice President for Research	\$9,029,768
62. International Campuses	\$8,123,194
63. Vice Provost for Undergraduate Studies	\$6,513,667
64. University College	\$6,108,041
65. Academic Affairs, Assessment and Institutional Research	\$4,295,145
66. International Affairs	\$3,395,139
67. Vice Provost Faculty Affairs	\$2,150,897
68. Center for Equity and Inclusion	\$2,066,477
69. Temple Press	\$1,339,381
70. Total Sr. Vice President and Provost	\$266,548,298
Sr. Vice President and Chief Operating Officer	
71. Office of the SVP and Chief Operating Officer	\$3,655,988
72. Institutional Expenses	\$169,689,396
73. Facilities Management	\$43,742,152
74. Campus Safety	\$31,644,504
75. Office of the CFO and Treasurer	\$9,037,556
76. Human Resources	\$6,505,080
77. Environ Health & Radiation Safety	\$2,889,504
78. University Budget Office	\$1,061,254
79. Total Sr. Vice President and Chief Operating Officer	\$268,225,434
80. Total Support Units	\$586,148,942

2022-2023 Tuition Rate Schedule Undergraduate Students **Temple University**

	Full-time Semester	emester Rate ¹	Full-time	Full-time Annual Rate ²	Full-time O	Full-time Overload Rate ³ (per credit hour)	Part-ti (per c	Part-time Rate ⁴ (per credit hour)
	PA Resident	Out of State Resident	PA Resident	Out of State Resident	PA Resident	Out of State Resident	PA Resident	Out of State Resident
Center for Performing and Cinematic Arts								
Boyer College of Music	\$88'6\$	\$17,352	\$19,776	\$34,704	\$549	\$964	\$824	\$1,446
Theater, Film, Media Arts	\$9,444	\$16,332	\$18,888	\$32,664	\$525	\$907	\$787	\$1,361
College of Education	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286
College of Engineering	\$10,812	\$17,652	\$21,624	\$35,304	\$601	\$981	\$901	\$1,471
College of Liberal Arts	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286
College of Public Health								
Public Health	\$10,488	\$18,192	\$20,976	\$36,384	\$583	\$1,011	\$874	\$1,516
Social Work	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286
Online Bachelor of Social Work							\$634	\$634
College of Science and Technology	\$10,692	\$17,556	\$21,384	\$35,112	\$594	\$975	\$891	\$1,463
Fox School of Business and Management								
Fox School of Business and Management	\$10,992	\$20,016	\$21,984	\$40,032	\$611	\$1,112	\$916	\$1,668
Online Bachelor of Business Administration (OBBA)							\$634	\$634
Klein College of Media and Communication	\$9,444	\$16,332	\$18,888	\$32,664	\$525	\$907	\$787	\$1,361
School of Sport, Tourism and Hospitality Management	\$10,992	\$18,804	\$21,984	\$37,608	\$611	\$1,045	\$916	\$1,567
Tyler School of Art and Architecture								
Fine Arts (BFA)	\$12,060	\$19,992	\$24,120	\$39,984	\$670	\$1,111	\$1,005	\$1,666
Architecture	\$10,848	\$18,108	\$21,696	\$36,216	\$603	\$1,006	\$904	\$1,509
All Other Programs	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286
University Studies	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286
Non-Matriculated Students (Continuing Studies)	\$8,568	\$15,432	\$17,136	\$30,864	\$476	\$857	\$714	\$1,286

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

The full-time semester fution is assessed to students who register for 12 - 18 credit hours per academic semester.

Disclarate. Tuition and fees are set annually each summer, regardless of the method of instruction. For the 2022.23 academic year, some or all instruction may be delivered remotely. Tuition, the University Services Fee and certain other fees are set annually each summer, regardless of the method of instruction. For the 2022.23 academic year, services or programs during the academic year.

^{3.} The full-time overload is assessed to full-time students who register for credit hours exceeding 18 per academic semester. Each credit hour over 18 is assessed at this per credit hour rate. 2. The full-time annual tuition consists of the fall and spring semesters. There are additional charges associated with summer registration.

^{4.} Part-time rate is assessed to students who register for less than 12 credit hours per academic semester. Each credit hour registered is assessed at the part-time rate.

Temple's refund policy is available at https://bulletin.temple.edu/undergraduate/tuition-fees/.

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Temple University 2022-2023 Tuition Rate Schedule Graduate Programs

	Part-time Rate (per credit hour)
	PA Resident	Out of State Resident
Center for Performing and Cinematic Arts		
Boyer College of Music	\$1,138	\$1,515
Online MM in Music Education	\$835	\$835
Theater, Film, Media Arts	\$1,120	\$1,497
College of Education College of Education	\$1,004	\$1,381
Executive Educational Leadership Programs	\$1,184	\$1,513
College of Education Program in Jamaica Doctoral Master's	\$2,193 \$1,299	\$2,193 \$1,299
College of Engineering	\$1,231	\$1,607
College of Liberal Arts	\$1,004	\$1,381
College of Public Health Public Health Public Health - Online Programs	\$1,060 \$1,039	\$1,453 \$1,039
Social Work Social Work - Online Programs	\$1,004 \$1,039	\$1,381 \$1,039
College of Science and Technology College of Science and Technology	\$1,252	\$1,628
Online MS in Information Science and Technology	\$923	\$923
Post baccalaureate Program Basic Core Medical Science (rate assumes fall, spring and two summer sessions) Advanced Core Medical Science (rate assumes fall and spring semesters)	\$29,354 \$29,354	\$36,212 \$36,212
Fox School of Business and Management All Specialized Master's Programs (Except those listed below)*	\$1,165	\$1,165
Master of Business Administration - (Full-time, Part-time, Online)*	\$1,250	\$1,250
Executive Master of Business Administration (EMBA)	\$1,900	\$1,900
Executive Doctor of Business Administration Program (EDBA)	\$2,200	\$2,200
Doctor of Philosophy (PhD)	\$1,000	\$1,250
Graduate Certificates (and non-matriculated students)	\$1,000	\$1,150
* One-time program fee in first semester is \$750		
Klein College of Media and Communication	\$1,120	\$1,497

Temple University 2022-2023 Tuition Rate Schedule Graduate Programs

	Part-time Rate (per credit hou	
	PA Resident	Out of State Resident
School of Sport, Tourism and Hospitality Management Executive Master of Science in Sport Business - Online	\$956	\$956
Master of Science in Travel and Tourism - Online	\$956	\$956
Master of Science in Sport Business	\$956	\$1,100
Master of Science in Hospitality Management	\$956	\$1,100
Graduate Certificates (and non-matriculated students)	\$900	\$1,050
Tyler School of Art and Architecture Fine Arts (MFA)	\$1,217	\$1,614
Architecture	\$1,213	\$1,590
All Other Programs	\$1,004	\$1,381

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

Disclaimer: Tuition and fees are set annually each summer, regardless of the method of instruction. For the 2022-23 academic year, some or all instruction may be delivered remotely. Tuition, the University Services Fee and certain other fees are required to be paid in full and will not be refunded regardless of the mode of instruction, the inability to access university-maintained facilities, or any disruption to or cancellation of activities, events, services or programs during the academic year.

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Temple University 2022-2023 Tuition Rate Schedule Professional Programs

	Academic Year Rate		Per Cre	dit Hour
	PA Resident	Out of State Resident	PA Resident	Out of State Resident
Beasley School of Law				
Day Juris Doctor	\$28,420	\$43,560		
Evening Juris Doctor	\$22,740	\$34,860	#1 100	φ4. 7 /Ω
Part-Time Juris Doctor In addition to any University wide fees, Juris Doctor students,			\$1,100	\$1,762
full- and part-time, are assessed a Student Bar Association fee of \$70				
S.J.D. Program (Students are assessed a \$12,000 matriculation fee during admit term)			\$1,100	\$1,762
International Masters of Law (LL.M)	\$33,000	\$33,000	\$1,500	\$1,500
Master of Law in Trial Advocacy (LL.M)	\$27,500	\$27,500		
Graduate Tax Program			\$935	\$1,150
Master of Science (MS) in Taxation			\$1,100	\$1,100
Summer Abroad: Rome (Tuition includes an assessed \$300 Program Fee)	\$4,000	\$4,000		
Temple Summer Professional Experience Curriculum (T-Spec)	\$3,750	\$3,750		
(Tuition includes an assessed \$250 Program Fee)				
Law Summer Washington DC (Tuition includes an assessed \$500 Program Fee)			\$708	\$708
Temple - China (15 months tuition)	\$27,000	\$27,000		
Kornberg School of Dentistry				
DMD Program	\$65,192	\$73,978		
Post Dentistry Foreign Training 2 Year Program	\$91,324	\$91,324		
Advanced Faculty Program	\$12,000	\$12,000		
Graduate (Endodontics / Orthodontics / Periodontics)	\$65,826	\$73,978		
Graduate - MS Oral Health Sciences			\$1,497	\$1,497
Dental Public Health (Graduate)	\$45,888	\$45,888		
Post Baccalaureate Program - PreDental	\$44,798	\$44,798		
Lewis Katz School of Medicine				
MD Program	\$54,340	\$57,618		
Graduate				
Urban Bioethics			\$1,922	\$2,268
Biomedical Sciences - MS Degree Biomedical Sciences - PhD Degree			\$961 \$961	\$1,318 \$1,318
Physician Assistant - MMS Degree			\$750	\$787
Post baccalaureate Program				
Basic Core Medical Science (rate assumes fall, spring and two summer sessions)	\$29,354	\$36,212		
Advanced Core Medical Science (rate assumes fall and spring semesters)	\$29,354	\$36,212		

Temple University 2022-2023 Tuition Rate Schedule Professional Programs

	Academic Year Rate		Per Credit Hour	
	PA Resident	Out of State Resident	PA Resident	Out of State Resident
School of Pharmacy				
Doctor of Pharmacy	\$36,656	\$39,322	\$997	\$1,137
Graduate (including M.S. in Quality Assurance)			\$1,131	\$1,406
School of Podiatric Medicine				
D.P.M. Program	\$42,968	\$44,898		

All students are assessed the University Services Fee during each academic semester based upon the number of credit hours they register for. The fee breakdown can be found on the last page of this document.

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Temple University 2022-2023 Tuition Rate Schedule

University Services Fee

All students are assessed the non-refundable University Services Fee every semester. The University Services fee is a single, comprehensive fee that helps fund a number of university services, including:

- Funding for state-of-the art computer equipment and technologies to provide support for the students' academic experiences, including e-mail access and modern lab facilities;
- Access to all student activities, events and recreational facilities;
- Expansion and maintenance of recreational and academic facilities to enhance and improve student life;
- Availability of basic student health and treatment services provided by nurses and physicians on campus.

The fee structure for the fall and spring semesters is:

9+ credits	\$462
5.0 to 8.9 credits	\$331
1.0 to 4.9 credits	\$169

The fee structure for each summer session is:

9+ credits	\$233
5.0 to 8.9 credits	\$176
1.0 to 4.9 credits	\$106

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