



OPERATING
BUDGET REQUEST
FISCAL YEAR 2021-2022

**Commonwealth of Pennsylvania
Operating Budget Request
Fiscal Year
2021-22
For
State System of Higher Education
State-Related Universities
Thaddeus Stevens College of Technology**

Pennsylvania Department of Education
PDE-2103 (Revised 8/2014)

**Fiscal Year
2021-22**

**Budget
Transmittal**

TO: Department of Education
Bureau of Budget and Fiscal Management
Jessica Sites, Director
333 Market Street, 4th Floor
Harrisburg, PA 17126-0333

The accompanying statements and schedules constitute the operating budget request of

TEMPLE UNIVERSITY

(College/University)

For fiscal year 2021-22 I have reviewed this budget request and to the best of my knowledge all statements and estimates were prepared in accordance with instructions provided by the Department of Education and the Governor's Office of the Budget.

Signed Jaison G. Kurichi
(President or Chief Budget Officer)

Date 11/02/2020

President's Statement

Part I

College/University: TEMPLE UNIVERSITY

Date: 11/02/2020

Dear Acting Secretary Ortega:

On behalf of everyone at Temple University, I want to thank you for the opportunity to renew the long and valuable partnership that has existed between the Commonwealth of Pennsylvania and Temple.

As you may know, this is my last opportunity to address you in this capacity. I have announced my plans to step down as president at Temple in the summer of 2021, after 45 years of service to the university and the students of the Commonwealth. While I am enthusiastic about the new leadership which will be selected to lead Temple, the moment is bittersweet. No one could have predicted that our lives would be radically changed because of a world-wide pandemic. And yet, we find ourselves facing challenges that have not been seen in my lifetime or yours.

As you know, the challenges facing public higher education in Pennsylvania existed before the pandemic hit. You know that demographic shifts have changed Pennsylvania's communities and that public higher education must evolve to meet those new dynamics. COVID-19 did not alter the education landscape as much as accelerate the shifts that were already underway. You know this and have been both a friend and counselor through these unprecedented times.

In the end, that is why I remain so optimistic about the future of Temple and public higher education in the Commonwealth. The partnership that has existed between the state and its state-related schools has created four shining examples of what happens when institutions that are focused on their missions have the full faith and commitment of the Commonwealth behind them. Even in times as difficult as these, I know you and our elected officials will be there to guide, advise and support us in the coming months and years.

The impact of COVID-19

I would like to briefly review our experiences in 2020.

In the first few months of this year, Temple University was headed for its best recruitment year ever, with what promised to be the largest recruitment class ever. We were breaking records in

recruiting students of color, and our Fly in Four and Broad Street Finish Line Scholarship programs were helping draw and retain students at new levels.

And then COVID hit.

The good news is that we held on to much of what we had worked so hard to achieve. While we did have some students defer to the spring or next fall, Temple did not experience a major drop in recruitment.

As you know, we started laying plans for our fall semester opening back in June. We designed a series of scenarios that prepared us for any major shift. Looking back, I'm very grateful we did so. Our plan was to bring a limited number of students back to campus for classes that focused on the first-year experience and those classes which were best taught in person. About 75 percent of the classes were taught online, and 25 percent were in person.

We conducted a great deal of testing from the earliest days, as students were moving into university housing and continuing through much of September.

We swiftly saw numbers of positive cases rise in an unacceptable way. Working with our partners at the Philadelphia Department of Public Health, we learned that it was not large parties that were the culprits, but small social gatherings, as students introduced a handful of new people into their households.

Positive rates began to double every few days. Our decision, based on the data, was that we needed to call a pause to in person classes to help get a hold of the situation. The pause gave us time to evaluate our next steps. In consultation with medical leaders at the university, at Temple University Hospital, at the city of Philadelphia and in your office, we came to the conclusion that we needed to move to a predominantly online model, with about 95 percent of our classes taught online and 5 percent in person.

That is where we are today. We did not shut down our campus as we did in March, but kept vital student services such as the Student Center, Charles Library and TECH Center open and operating. More than 1,200 students remain in university housing, and we have thousands of students living in private housing in the area. The good news is that positivity rates have fallen, our students have largely had either no or mild symptoms, only a handful of staff members have tested positive, and no one has needed serious medical care.

The financial implications for Temple are serious, but not debilitating. We know that we will have losses from declines in housing, meal plans, renting facilities, parking fees and other income areas. In response, we have tightened our belts across the board, by establishing a hiring freeze, reducing departmental budgets by 5 percent, eliminating salary increases for non-union employees and reducing the salaries of our highest paid workers. These actions have been essential to Temple's overall health and we are prepared to take additional measures if needed. Our request for a small increase in Commonwealth support is intended to help us moderate the impact of COVID on our bottom line.

The reality line is that while COVID has presented us with serious challenges, Temple remains strong and stable. I believe we will not only ride out this period, but through the efforts we're making in strategic planning will come out with a better vision for the university's future.

The vision for our future

I noted earlier that Temple is in the process of searching for a new president. Running parallel to that effort is the most ambitious strategic planning process in Temple's history. We have launched a universitywide strategic planning process that will guide us through the challenging times we face and keep us focused on staying true to our mission in the years ahead.

Our goal is to create an iterative, coordinated strategic planning process that draws on the extraordinary assets of the Temple community writ large. What do I mean by that? We will work in a coordinated fashion, not only toward one single plan, but to instill in the university a process that is regularly reviewing our goals in light of the changing nature of higher education while

staying true to our mission. This series of initiatives will build as we look forward to 2034, the university's 150th anniversary.

Over the next several months, we will hold town halls, small and large group virtual meetings, and solicit opinions online. We have created a dedicated website for keeping our community abreast of the planning efforts moving forward and ensuring both transparency and accountability.

This Strategic Planning process will be the most sweeping analysis of our university and its future conducted at Temple in modern times. Some have asked if this is the right time to be doing strategic planning, especially with a presidential search underway. The opposite seems to me to be true: We cannot afford to kick this can down the road and hope things will work out for the best.

As I said earlier, the forces that have been at work on public higher education in this country didn't go away when COVID hit. In fact, many of those factors have accelerated. We must be working now on strategies to ensure that the Commonwealth's students continue to see the state-related institutions of higher education as their gateways to success in their professional, personal and civic lives.

Students first

You'll notice I have mentioned our mission at several points in this letter. That's because Temple's focus has been, and will continue to be, dedicated to our mission of serving students wherever and however we can. We have all experienced working and learning remotely in recent months. Our dedicated faculty have adjusted their teaching styles to ensure that our students get the same quality of education even as it is delivered through a different medium. Likewise, we have adapted our services—from career services to mental health counseling, from our libraries to wellness—to ensure our students continue to have the support they deserve and have paid for.

Speaking of which, I want to note that Temple did not raise tuition this year. We believed our students were hit hard enough by COVID-19 and should not also have to deal with a tuition

increase. In addition, the Commonwealth approved its non-preferred appropriation for Temple earlier than usual. This shows that state leaders realized it was more important than ever to put the needs of students first.

By putting students first and ensuring that our mission remains central to all that we do regardless of circumstances, I have every confidence that Temple will remain an invaluable economic asset to the Commonwealth and a leader in urban higher education and research.

Closing

Finally, I want to thank you and everyone at the Department of Education for your unwavering support of public higher education in general, and your state-related universities in particular. It has been a tremendous privilege to work with you and everyone in the Commonwealth over the decades.

Thank you for all you do for Temple University and especially, for Pennsylvania's students.

Sincerely,

Richard M. Englert

President

Operating Budget Summary

Part II

College/University: TEMPLE UNIVERSITY

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Date: 11/02/2020

Prepared By: Jaison G. Kurichi

Name: Jaison G. Kurichi

Title: Associate Vice President, Budget and Finance

Telephone: 215-204-1612

Schedule A: Summary of State Appropriation Requests by Function		College University: TEMPLE UNIVERSITY					
Requested Appropriations	Dollar Amounts in Thousands						
	Actual Year 2019-20	Available Year 2020-21	Increase (Decrease) Over Actual Year		Budget Request 2021-22	Increase (Decrease) Over Available Year	
			Amount	%		Amount	%
A. For General Support (Schedule A, Part III)							
1. Education and General	158,206	158,206	-	0.0%	162,952	4,746	3.0%
			-	0.0%		-	0.0%
2. State Medical Assistance (PA DHS)	6,266	6,210	(56)	-0.9%	6,396	186	3.0%
			-	0.0%		-	0.0%
			-	0.0%		-	0.0%
Total General Support	164,472	164,416	(56)	0.0%	169,348	4,932	3.0%
B. For Research (Schedule B, Part III)							
			-	0.0%		-	0.0%
			-	0.0%		-	0.0%
			-	0.0%		-	0.0%
			-	0.0%		-	0.0%
Total Research	-	-	-	0.0%	-	-	0.0%

Schedule A (continued): Summary of State Appropriation Requests By Function			College/University: TEMPLE UNIVERSITY				
Requested Appropriations	Dollar Amounts in Thousands						
	Actual Year 2019-20	Available Year 2020-21	Increase (Decrease) Over Actual Year		Budget Request 2021-22	Increase (Decrease) Over Available Year	
			Amount	%		Amount	%
C. For Public Service (Schedule C, Part III)							
			0	0.0%		-	0.0%
			0	0.0%		-	0.0%
			0	0.0%		-	0.0%
			0	0.0%		-	0.0%
			0	0.0%		-	0.0%
Total Public Service	-	-	0	0.0%	-	-	0.0%
D. Other Appropriation Requests (Schedule D, Part III)							
1. COVID tracing and testing			0	0.0%	5,000	5,000	0.0%
			0	0.0%		-	0.0%
Total Other Appropriation Requests	-	-	0	0.0%	5,000	5,000	0.0%
E. Total Operating Appropriation Request	164,472	164,416	(56)	0.0%	174,348	9,932	6.0%

Schedule B: Appropriation Request Highlights for General Support								College/University: TEMPLE UNIVERSITY				
	(1) Number of FTE Students				(2) FTE Student% By Level			(3) In-State/Out-Of-State Students (Headcount)				
	Under-Graduate	Graduate	First Professional*	Total	Under-Graduate	Graduate	First Professional*	# PA Residents	% Of Total	# Out-Of-State	# Foreign Students	
Actual 2019-20	27,857	4,091	2,354	34,302	81.2%	11.9%	6.9%	26,561	68.0%	9,583	2,944	
Available 2020-21	26,486	3,994	2,393	32,873	80.6%	12.1%	7.3%	25,729	68.9%	9,389	2,247	
Budget Request 2021-22	26,486	3,994	2,393	32,873	80.6%	12.1%	7.3%	25,560	68.4%	9,275	2,531	
	(4) FTE Faculty Positions				(5) Student Faculty Ratios				(6) Average Faculty Salary**			
	Under-Graduate	Graduate	First Professional*	Total	Under-Graduate	Graduate	First Professional*	Overall Average	Instructor	Assistant Professor	Associate Professor	Full Professor
Actual 2019-20	2,076	562	130	2,768	13.4 : 1	7.3	18.1	12.4	68,710	89,349	111,992	166,206
Available 2020-21	1,977	547	132	2,656	13.4 : 1	7.3	18.1	12.4	70,600	91,806	115,072	170,777
Budget Request 2021-22	1,977	547	132	2,656	13.4 : 1	7.3	18.1	12.4	72,542	94,331	118,236	175,473
	(7) Total Cost of Instruction				(8) Income For Instruction				(9) State Appropriation For Instruction			
	Faculty Salaries***	Other Direct Expenses***	Other Expenses***	Total***	Total Cost Per FTE	Total Income	% Of Instruction Costs	Income Per FTE	State Appropriation***	% Of Instruction Costs	State Support Per FTE	
Actual 2019-20	\$222,786	\$318,130	\$353,332	\$894,248	\$26,070	\$736,042	82.3%	\$21,458	\$158,206	17.7%	\$4,612	
Available 2020-21	\$229,470	\$282,364	\$356,697	\$868,531	\$26,421	\$710,325	81.8%	\$21,608	\$158,206	18.2%	\$4,813	
Budget Request 2021-22	\$236,354	\$286,406	\$365,972	\$888,732	\$27,035	\$725,780	81.7%	\$22,078	\$162,952	18.3%	\$4,957	

* Include Doctor of Optometry and Podiatry Programs; Exclude Doctor of Medicine, Osteopathic Medicine and Veterinary Medicine Programs.

** Average base salary of all full-time teaching faculty for the academic year only; average base salary should not include fringe benefits.

*** Dollar amounts in thousands.

Schedule C: Appropriation Request Highlights for Doctor of Medicine (M.D.) and Doctor of Osteopathic Medicine (D.O.) Programs Only							College/University: TEMPLE UNIVERSITY				
	Number FTE Students	% PA Residents	Student Faculty Ratio	FTE Faculty Positions	Average Faculty Salary*	Total Cost of Instruction**	Income for M.D./D.O. Instruction**	Total Cost Per FTE M.D./D.O.	State Appropriation Request		
									State Approp**	% Of Instruct Costs	State Support Per FTE
Actual 2019-20		0.0%	##### : 1	NOT APPLICABLE				#DIV/0!		#DIV/0!	#DIV/0!
Available 2020-21		0.0%	##### : 1					#DIV/0!		#DIV/0!	#DIV/0!
Budget Request 2021-22		0.0%	##### : 1					#DIV/0!		#DIV/0!	#DIV/0!

* Average base salary of all full-time teaching faculty or the academic year only; average base salary should not include fringe benefits.

** Dollar amounts in thousands.

Schedule D: Appropriation Request Highlights for Doctor of Veterinary Medicine (V.D.M.) Programs Only							College/University: TEMPLE UNIVERSITY				
	Number FTE Students	% PA Residents	Student Faculty Ratio	FTE Faculty Positions	Average Faculty Salary*	Total Cost of Instruction**	Income for M.D./D.O. Instruction**	Total Cost Per FTE M.D./D.O.	State Appropriation Request		
									State Appropriation*	% Of Instruct Costs	State Support Per FTE
Actual 2019-20			#DIV/0! :1	NOT APPLICABLE				#DIV/0!		#DIV/0!	#DIV/0!
Available 2020-21			#DIV/0! :1					#DIV/0!		#DIV/0!	#DIV/0!
Budget Request 2021-22			#DIV/0! :1					#DIV/0!		#DIV/0!	#DIV/0!

* Average base salary of all full-time teaching faculty for the academic year only; average base salary should not include fringe benefits.

** Dollar amounts in thousands.

Schedule E: Total Operating Budget Summary - Source of Revenues		College/University: TEMPLE UNIVERSITY					
Dollar Amounts in Thousands							
	Actual Year	Available Year	Increase (Decrease) Over Actual Year		Budget Request	Increase (Decrease) Over Available Year	
	2019-20	2020-21	Amount	%	2021-22	Amount	%
a. State Direct Appropriation	\$164,472	\$164,416	-\$56	0.0%	\$174,348	9,932	6.0%
State % of Total	4.4%	4.3%			4.5%		
b. Students (all tuition and fees)	\$962,789	\$932,778	-\$30,011	-3.1%	\$953,083	20,305	2.2%
Students % of Total	25.7%	0.0%			0.0%		
c. Federal	\$157,481	\$165,073	\$7,592	4.8%	\$168,374	3,301	2.0%
Federal % of Total	4.2%	0.0%			0.0%		
d. Other	\$2,455,462	\$2,529,647	\$74,185	3.0%	\$2,578,834	49,187	1.9%
Other % of Total	65.7%	0.0%			0.0%		
Total Budget (a+b+c+d) *	\$3,740,204	\$3,791,914	\$51,710	1.4%	\$3,874,639	82,725	2.2%

* Should agree with Part II, Schedule G, Line P.

Schedule F: Tuition and Mandated Fees							College/ University: TEMPLE UNIVERSITY					
	PA Residents						PA Nonresidents					
	Full-Time Students Normal Academic Year *			Part-Time Students Credit Hour Rate			Full-Time Students Normal Academic Year *			Part-Time Students Credit Hour Rate		
	Actual Tuition	Current Tuition	Proposed Tuition	Actual Tuition	Current Tuition	Proposed Tuition	Actual Tuition	Current Tuition	Proposed Tuition	Actual Tuition	Current Tuition	Proposed Tuition
I. Tuition Rates	2019-20	2020-21	2021-22	2019-20	2020-21	2021-22	2019-20	2020-21	2021-22	2019-20	2020-21	2021-22
A. Main Campus												
1. Regular Undergraduate	\$16,080	\$16,080	\$16,392	\$670	\$670	\$683	\$28,992	\$28,992	\$29,712	\$1,208	\$1,208	\$1,238
2. Regular Graduate				\$942	\$942	\$961				\$1,297	\$1,297	\$1,329
B. Branch Campuses **												
1. Regular Undergraduate												
2. Regular Graduate												
C. First Professional												
1. Dentistry	\$59,952	\$61,452	\$62,681				\$67,376	\$69,398	\$71,133			
2. Law	\$26,980	\$26,980	\$27,520				\$41,354	\$41,354	\$42,388			
3. Pharmacy	\$34,754	\$34,754	\$35,449				\$37,282	\$37,282	\$38,214			
4. Optometry												
5. Podiatry	\$41,344	\$41,344	\$42,171				\$43,200	\$43,200	\$44,280			
D. Medical												
1. Medicine (M.D.)	\$53,406	\$53,406	\$54,474				\$56,628	\$56,628	\$58,044			
2. Osteopathic Medicine (D.O.)												
3. Veterinary Medicine (V.D.M.)												
II. Mandated Fees												
A. Undergraduate	\$890	\$890	\$890	See Note A			\$890	\$890	\$890	See Note A		
B. Graduate	\$890	\$890	\$890				\$890	\$890	\$890			
C. First Professional	\$890	\$890	\$890				\$890	\$890	\$890			
D. Medicine (M.D.)	\$890	\$890	\$890				\$890	\$890	\$890			
E. Osteopathic Medicine (I												
F. Veterinary Medicine (V.D.M.)												

* Two Semesters or Three Terms.

** Attach separate schedules where variations exist between branch campuses.

NOTE A:

All students are assessed the University Services Fee every semester.

The fee structure for the fall and spring semesters is:		The fee structure for each summer session is:	
9+ credits	\$445	9+ credits	\$224
5.0 to 8.9 credits	\$319	5.0 to 8.9 credits	\$170
1.0 to 4.9 credits	\$163	1.0 to 4.9 credits	\$102

Schedule G: Summary of Current Fund Revenues				College University: TEMPLE UNIVERSITY					
Dollar Amounts in Thousands									
	2019-20 Actual Year			2020-21 Available Year			2021-22 Budget Request		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
A. Tuition and Fees									
1. In-State Student Tuition	\$518,856	\$0	\$518,856	\$509,945	\$0	\$509,945	\$522,694	\$0	\$522,694
2. Out-of-State Student Tuition	\$390,936	\$0	\$390,936	\$370,332	\$0	\$370,332	\$377,739	\$0	\$377,739
3. Fees	\$45,436	\$7,561	\$52,997	\$45,070	\$7,431	\$52,501	\$45,070	\$7,580	\$52,650
4. Total Tuition and Fees	\$955,228	\$7,561	\$962,789	\$925,347	\$7,431	\$932,778	\$945,503	\$7,580	\$953,083
B. Federal Appropriations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
C. State Appropriations	\$164,472	\$0	\$164,472	\$164,416	\$0	\$164,416	\$174,348	\$0	\$174,348
D. Local Appropriations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Federal Grants and Contracts	\$30,949	\$126,532	\$157,481	\$36,010	\$129,063	\$165,073	\$36,730	\$131,644	\$168,374
F. State Grants and Contracts	\$2,060	\$17,280	\$19,340	\$405	\$17,625	\$18,030	\$413	\$17,978	\$18,391
G. Local Grants and Contracts	\$419	\$4,288	\$4,707	\$6	\$4,374	\$4,380	\$6	\$4,461	\$4,467
H. Gifts, Private Grants and Contracts	\$9,207	\$70,976	\$80,183	\$2,408	\$72,396	\$74,804	\$2,456	\$73,844	\$76,300
I. Endowment Income	\$7,041	-\$7,046	-\$5	\$7,000	-\$7,000	\$0	\$7,000	-\$7,000	\$0
J. Sales and Services of Educational Activities	\$9,171	\$536	\$9,707	\$9,994	\$585	\$10,579	\$10,194	\$637	\$10,831
K. Total Educational and General									
(A4 thru J)	\$1,178,547	\$220,127	\$1,398,674	\$1,145,586	\$224,474	\$1,370,060	\$1,176,650	\$229,144	\$1,405,794
L. Auxiliary Enterprises									
1. Student Charges	\$61,949	\$0	\$61,949	\$72,272	\$0	\$72,272	\$72,272	\$0	\$72,272
2. Other Charges	\$30,952	\$0	\$30,952	\$36,110	\$0	\$36,110	\$36,832	\$0	\$36,832
3. Total	\$92,901	\$0	\$92,901	\$108,382	\$0	\$108,382	\$109,104	\$0	\$109,104
M. Hospitals	\$2,212,824	\$0	\$2,212,824	\$2,297,665	\$0	\$2,297,665	\$2,343,618	\$0	\$2,343,618
N. Independent Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
O. Other Sources	\$33,798	\$2,007	\$35,805	\$13,760	\$2,047	\$15,807	\$14,035	\$2,088	\$16,123
P. Total Revenues	\$3,518,070	\$222,134	\$3,740,204	\$3,565,393	\$226,521	\$3,791,914	\$3,643,407	\$231,232	\$3,874,639

Schedule H: Summary of Current Fund Expenditures and Transfers				College/University:			TEMPLE UNIVERSITY		
	Dollar Amounts in Thousands								
	2019-20 Actual Year			2020-21 Available Year			2021-22 Budget Request		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
A. Instruction	\$607,158	\$20,078	\$627,236	\$579,832	\$19,732	\$599,564	\$593,140	\$20,142	\$613,282
B. Research	\$16,629	\$159,183	\$175,812	\$16,452	\$156,437	\$172,889	\$16,830	\$159,691	\$176,521
C. Public Service	\$1,400	\$19,221	\$20,621	\$1,281	\$18,891	\$20,172	\$1,310	\$19,283	\$20,593
D. Academic Support	\$76,518	\$10,610	\$87,128	\$77,246	\$10,427	\$87,673	\$79,019	\$10,643	\$89,662
E. Student Services	\$50,976	\$1,809	\$52,785	\$51,462	\$1,776	\$53,238	\$52,643	\$1,814	\$54,457
F. Institutional Support	\$155,770	\$4,801	\$160,571	\$157,253	\$4,718	\$161,971	\$165,862	\$4,815	\$170,677
G. Operation and Maintenance of Plant	\$125,116	\$11	\$125,127	\$126,307	\$10	\$126,317	\$129,206	\$11	\$129,217
H. Student Financial Support (Scholarship and Fellowship)	\$148,897	\$14,183	\$163,080	\$133,443	\$13,939	\$147,382	\$136,498	\$14,229	\$150,727
I. Subtotal - Educational and General Expenditures	\$1,182,464	\$229,896	\$1,412,360	\$1,143,276	\$225,930	\$1,369,206	\$1,174,508	\$230,628	\$1,405,136
J. Transfers for Educational & General									
1. Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2. Non-Mandatory Transfers	\$0	-\$8,363	-\$8,363	\$0	\$0	\$0	\$0	\$0	\$0
3. Total Transfers (1+2 above)	\$0	-\$8,363	-\$8,363	\$0	\$0	\$0	\$0	\$0	\$0
K. Total Educational and General Expenditures and Transfers (A thru J(3) above)	\$1,182,464	\$221,533	\$1,403,997	\$1,143,276	\$225,930	\$1,369,206	\$1,174,508	\$230,628	\$1,405,136
L. Auxiliary Enterprises									
1. Total Expenditures	\$122,782	\$601	\$123,383	\$124,452	\$591	\$125,043	\$125,281	\$604	\$125,885
2. Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3. Non-Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4. Total - Auxiliary Enterprises Expenditures and Transfers (1 thru 3 above)	\$122,782	\$601	\$123,383	\$124,452	\$591	\$125,043	\$125,281	\$604	\$125,885
M. Hospitals									
1. Total Expenditures	\$2,212,824	\$0	\$2,212,824	\$2,297,665	\$0	\$2,297,665	\$2,343,618	\$0	\$2,343,618
2. Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3. Non-Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4. Total - Hospital Expenditures and Transfers (1 thru 3 above)	\$2,212,824	\$0	\$2,212,824	\$2,297,665	\$0	\$2,297,665	\$2,343,618	\$0	\$2,343,618
N. Independent Operations									
1. Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2. Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
3. Non-Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
4. Total - Independent Operations Expenditures and Transfers (1 thru 3 above)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
O. Total Expenditures and Transfers (K+L(4)+M(4)+N(4) above)	\$3,518,070	\$222,134	\$3,740,204	\$3,565,393	\$226,521	\$3,791,914	\$3,643,407	\$231,232	\$3,874,639

Schedule I: Current Fund Operating Budget Summary				College/University: TEMPLE UNIVERSITY			
	Dollar Amounts in Thousands						
	Actual Year	Available Year	Budget Request	Planning Year	Planning Year	Planning Year	Planning Year
	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24	2024-25
Expenditures							
1. Salaries	314,405	297,502	303,852				
2. Wages	-	-	-				
3. Staff Benefits	78,355	74,142	75,725				
4. Total Personal Compensation (1+2+3)	392,760	371,644	379,577				
5. Supplies and Other Expenses	144,686	136,907	144,830				
6. Equipment	3,470	3,283	3,353				
7. Total Direct Expenditures (4+5+6)	540,916	511,834	527,760				
8. Add Allocated Indirect Cost Expenditures *							
a. Academic Support	66,203	66,834	68,572				
b. Institutional Support	134,773	136,056	139,594				
c. Operation and Maintenance of Physical Plant	108,251	109,282	112,123				
d. Student Services	44,105	44,525	45,683				
e. Total Indirect Cost Expenditures (8a+b+c+d)	353,332	356,697	365,972				
9. Total Expenditures (7+8e)	894,248	868,531	893,732	910,950	933,724	957,067	980,994
Revenues							
10. Tuition and Fees	726,872	700,331	715,586				
11. Federal Appropriations	-	-	-				
12. Local Appropriations	-	-	-				
13. Federal Grants and Contracts	-	-	-				
14. State Grants and Contracts	-	-	-				
15. Gifts, Private Grants and Contracts	-	-	-				
16. Endowment Income	-	-	-				
17. Sales and Services of Educational Activities	9,170	9,994	10,194				
18. Other Educational and General	-	-	-				
19. Recovery of Indirect Costs	-	-	-				
20 Total Revenues Excluding Direct State Appropriations (10 thru 19)	736,042	710,325	725,780	743,109	760,848	779,005	797,590
21. State Appropriations Received and Requested**	158,206	158,206	167,952	167,841	172,876	178,062	183,404
22. Total Revenues (20+21)	894,248	868,531	893,732	910,950	933,724	957,067	980,994

* Allocable portion of all support activities.

** State appropriations requested in the Budget Request year must equal Total Expenditures (9) minus Total Revenues Excluding Direct State Appropriations (20).

Appropriation Requests

Part III

College/University: TEMPLE UNIVERSITY

Page 1 Through 4 .

Date: 11/02/2020

Prepared By: Jaison G. Kurichi

Name: Jaison G. Kurichi

Title: Associate Vice President, Budget and Finance

Telephone: 215-204-1612

Schedule A: General Support Appropriation Request				College/Universit TEMPLE UNIVERSITY			
Appropriation Title:	Dollar Amounts in Thousands						
	Actual Year	Available Year	Budget Request	Planning Year	Planning Year	Planning Year	Planning Year
	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24	2024-25
Expenditures							
1. Salaries	314,405	297,502	303,852				
2. Wages	-						
3. Staff Benefits	78,355	74,142	75,725				
4. Total Personal Compensation (1+2+3)	392,760	371,644	379,577				
5. Supplies and Other Expenses	144,686	136,907	139,830				
6. Equipment	3,470	3,283	3,353				
7. Total Direct Expenditures (4+5+6)	540,916	511,834	522,760				
8. Add Allocated Indirect Cost Expenditures *							
a. Academic Support	66,203	66,834	68,572				
b. Institutional Support	134,773	136,056	139,594				
c. Operation and Maintenance of Physical Plant	108,251	109,282	112,123				
d. Student Services	44,105	44,525	45,683				
 e. Total Indirect Cost Expenditures (8a+b+c+d)	353,332	356,697	365,972				
9. Total Expenditures (7+8e)	894,248	868,531	888,732	910,950	933,724	957,067	980,994
Revenues							
10. Tuition and Fees	726,872	700,331	715,586				
11. Federal Appropriations							
12. Local Appropriations							
13. Federal Grants and Contracts							
14. State Grants and Contracts							
15. Gifts, Private Grants and Contracts							
16. Endowment Income							
17. Sales and Services of Educational Activities	9,170	9,994	10,194				
18. Other Educational and General							
19. Recovery of Indirect Costs							
20 Total Revenues Excluding Direct State Appropriations (10 thru 19)	736,042	710,325	725,780	743,109	760,848	779,005	797,590
21. State Appropriations Received and Requested**	158,206	158,206	162,952	167,841	172,876	178,062	183,404
22. Total Revenues (20+21)	894,248	868,531	888,732	910,950	933,724	957,067	980,994

* Allocable portion of all support activities.

** State appropriations requested in the Budget Request year must equal Total Expenditures (9) minus Total Revenues Excluding Direct State Appropriations (20).

Schedule B: Research Appropriation Request				College/University: TEMPLE UNIVERSITY			
Appropriation Title:	Dollar Amounts in Thousands						
	Actual Year	Available Year	Budget Request	Planning Year	Planning Year	Planning Year	Planning Year
	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24	2024-25
Expenditures							
1. Salaries							
2. Wages							
3. Staff Benefits							
4. Total Personal Compensation (1+2+3)	0	0	0				
5. Supplies and Other Expenses							
6. Equipment							
7. Total Direct Expenditures (4+5+6)	0	0	0				
8. Add Allocated Indirect Cost Expenditures *							
a. Academic Support							
b. Institutional Support							
c. Operation and Maintenance of Physical Plant							
d. Student Services							
e. Total Indirect Cost Expenditures (8a+b+c+d)	0	0	0				
9. Total Expenditures (7+8e)	0	0	0				
Revenues							
10. Tuition and Fees							
11. Federal Appropriations							
12. Local Appropriations							
13. Federal Grants and Contracts							
14. State Grants and Contracts							
15. Gifts, Private Grants and Contracts							
16. Endowment Income							
17. Sales and Services of Educational Activities							
18. Other Educational and General							
19. Recovery of Indirect Costs							
20 Total Revenues Excluding Direct State Appropriations (10 thru 19)	0	0	0				
21. State Appropriations Received and Requested**							
22. Total Revenues (20+21)	0	0	0	0	0	0	0

* Allocable portion of all support activities.

** State appropriations requested in the Budget Request year must equal Total Expenditures (9) minus Total Revenues Excluding Direct State Appropriations (20).

Schedule C: Public Service Appropriation Request				College/University: TEMPLE UNIVERSITY			
Appropriation Title:	Dollar Amounts in Thousands						
	Actual Year	Available Year	Budget Request	Planning Year	Planning Year	Planning Year	Planning Year
	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24	2024-25
Expenditures							
1. Salaries							
2. Wages							
3. Staff Benefits							
4. Total Personal Compensation (1+2+3)	0	0	0				
5. Supplies and Other Expenses							
6. Equipment							
7. Total Direct Expenditures (4+5+6)	0	0	0				
8. Add Allocated Indirect Cost Expenditures *							
a. Academic Support							
b. Institutional Support							
c. Operation and Maintenance of Physical Plant							
d. Student Services							
e. Total Indirect Cost Expenditures (8a+b+c+d)	0	0	0				
9. Total Expenditures (7+8e)	0	0	0				
Revenues							
10. Tuition and Fees							
11. Federal Appropriations							
12. Local Appropriations							
13. Federal Grants and Contracts							
14. State Grants and Contracts							
15. Gifts, Private Grants and Contracts							
16. Endowment Income							
17. Sales and Services of Educational Activities							
18. Other Educational and General							
19. Recovery of Indirect Costs							
20 Total Revenues Excluding Direct State Appropriations (10 thru 19)	0	0	0				
21. State Appropriations Received and Requested**							
22. Total Revenues (20+21)	0	0	0	0	0	0	0

* Allocable portion of all support activities.

** State appropriations requested in the Budget Request year must equal Total Expenditures (9) minus Total Revenues Excluding Direct State Appropriations (20).

Schedule D: Other Appropriation Request			College/University: TEMPLE UNIVERSITY				
Appropriation Title:	COVID tracing and testing	Dollar Amounts in Thousands					
		Actual Year	Available Year	Budget Request	Planning Year	Planning Year	Planning Year
		2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
Expenditures							
1. Salaries							
2. Wages							
3. Staff Benefits							
4. Total Personal Compensation (1+2+3)							
		0	0	0			
5. Supplies and Other Expenses							
			5,000				
6. Equipment							
7. Total Direct Expenditures (4+5+6)							
		0	0	5,000			
8. Add Allocated Indirect Cost Expenditures *							
a. Academic Support							
b. Institutional Support							
c. Operation and Maintenance of Physical Plant							
d. Student Services							
e. Total Indirect Cost Expenditures (8a+b+c+d)							
		0	0	0			
9. Total Expenditures (7+8e)							
		0	0	5,000			
Revenues							
10. Tuition and Fees							
11. Federal Appropriations							
12. Local Appropriations							
13. Federal Grants and Contracts							
14. State Grants and Contracts							
15. Gifts, Private Grants and Contracts							
16. Endowment Income							
17. Sales and Services of Educational Activities							
18. Other Educational and General							
19. Recovery of Indirect Costs							
20 Total Revenues Excluding Direct State Appropriations (10 thru 19)							
		0	0	0			
21. State Appropriations Received and Requested**							
			5,000				
22. Total Revenues (20+21)							
		0	0	5,000	0	0	0

* Allocable portion of all support activities.

** State appropriations requested in the Budget Request year must equal Total Expenditures (9) minus Total Revenues Excluding Direct State Appropriations (20).

Supplemental Information Request

College/University: TEMPLE UNIVERSITY

Date: 11/02/2020

Prepared By: Jaison G. Kurichi

Title: Associate Vice President, Budget and Finance

Telephone: 215-204-1612

**Fiscal Year 2021-22 Budget Request
Supplementary Information Request**

State-Related Universities

University/College:

Branch Campus:

Date:

Prepared by:

Name:
 Title:
 Telephone Number:

Please provide three fiscal years of historical data (2017-18, 2018-19 and 2019-20) related to the following questions:

	2017-18	2018-19	2019-20
1. Total PHEAA Grants to students (all levels of instruction):	\$24,784,071	\$23,829,712	\$22,792,810
2. Total amount of Institutional Grants (including Athletic Scholarships and other Scholarships and Fellowships):	Unrestricted	\$161,928,238	\$168,556,953
	Restricted	\$18,818,807	\$17,685,911
		\$164,732,545	\$18,428,251
3. Number of students receiving financial aid by level of instruction (headcount):			
Undergraduate	25,757	25,567	25,154
Graduate	4,244	4,268	4,195
First Professional	2,684	2,694	2,773
4. Undergraduate Tuition discount percentage for PA Resident Students:	17.9%	18.1%	19.9%
5. Undergraduate Tuition discount percentage for Non-PA Resident Students:	26.2%	26.6%	25.8%

6. Number of students and total (dollar) amount associated with tuition waivers (all levels of instruction):

	2017-18	2018-19	2019-20
Number of Students	2,803	2,901	2,892
Total Dollars	\$35,812,012	\$37,129,819	\$38,467,611

7. Please provide further analysis of salaries/wages for the actual (2019-20), available (2020-21), and budget (2021-22) years as reflected in the 2020-21 Operating Budget Request:

To the extent possible, identify total salaries/wages associated with:

	2019-20	2020-21	2021-22
a. Tenured Faculty	112,491	111,443	113,822
b. Non-Tenured Faculty	68,645	59,955	61,235
c. Adjunct Faculty	31,860	30,147	30,790
d. Other Instructional Personnel	17,225	16,299	16,647
e. Administrative	59,453	56,257	57,458
f. Support Personnel	24,731	23,401	23,900

8. Please provide enrollment information on first-time, full-time degree seeking undergraduate students who enrolled in the Fall 2014 disaggregated by ethnicity:

Number of First-Time Full-Time Undergraduate (Fall 2014):	4,472
American Indian/Alaskan Native	4
Asian/Pacific Islander	557
Black (Non-Hispanic)	505
Hispanic	263
White (Non-Hispanic)	2,565
Other - Not Listed above	578

9. Please provide the percentage of first-time, full-time undergraduate students above (enrolled in 2014) who graduated in four academic years; five years; six years:

	% Graduated by June 2018	% Graduated by June 2019	% Graduated by June 2020	Cumulative Total % Graduated by June 2020
American Indian/Alaskan Native	25%	75%	75%	75%
Asian/Pacific Islander	50%	70%	76%	76%
Black (Non-Hispanic)	42%	60%	66%	66%
Hispanic	47%	60%	63%	63%
White (Non-Hispanic)	61%	75%	78%	78%
Other - Not Listed above	51%	69%	72%	72%

10. Please provide enrollment information on first-time, full-time degree seeking undergraduate students who enrolled in the Fall 2016:

Please provide retention information on first-time, full-time degree seeking undergraduate students who enrolled in Fall 2016. Of that cohort, what percentage was still enrolled in the Fall 2017, Fall 2018, Fall 2019, Graduated 2020:

	% Enrolled Fall 2017	% Enrolled Fall 2018	% Enrolled Fall 2019	% Graduated by June 2020
	90%	84%	80%	61%