

BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, October 11, 2016 at 2:00 p.m.

**Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polett Walk
1330 Polett Walk**

MINUTES

Presiding Officer: Patrick J. O'Connor, Chair of the Board

Note: The Trustees met for information briefings at 1:00 p.m.

PARTICIPANTS

Trustees: Dennis Alter, Leonard Barrack, James F. Cawley, IV, Joseph F. Coradino, Theodore Z. Davis, Nelson A. Diaz, Ronald R. Donatucci, Loretta C. Duckworth, Lewis F. Gould Jr., Sandra Harmon-Weiss, Patrick V. Larkin, H.F. “Gerry” Lenfest, Solomon C. Luo, Joseph W. Marshall, III, Christopher W. McNichol, J. William Mills, III, Mitchell L. Morgan, Patrick J. O'Connor, Bret S. Perkins, Michael H. Reed, Phillip C. Richards, Edward Rudolph, Jane Scaccetti, Samuel H. Smith

President: Richard M. Englert

Secretary: Anne K. Nadol

University Counsel: Michael B. Gebhardt

Administration and Staff: William T. Bergman, Raymond Betzner, Kevin G. Clark, Karen B. Clarke, JoAnne A. Epps, James W. Dicker, Kenneth H. Kaiser, Larry Kaiser, George Kenney, Kenneth E. Lawrence, Jr., Cindy Leavitt, Gennaro J. Leva, Theresa A. Powell, Dale Venturini, Joyce Wilkerson, William J. Wilkinson, Gregory Zimmaro

Non-Voting Advisory Members: Michael L. Sachs (faculty), Aron H. Cowen (student)

Non-Voting Representatives: Robert A. Rovner

Introduction of Guests:

Faculty: Bernd Surrow, Ph.D., Professor of Physics and Department Chair
College of Science and Technology

Students: Rebecca Gonzalez, Kayla Martin, Noah Goff, Brian Cuppitt

Approval of Minutes: The minutes of the meeting of July 12, 21, 2016 were approved.

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Richard M. Englert

**President's Remarks
To the Board of Trustees
Temple University**

Thank you Mr. Chairman.

We are now six weeks into this academic year, and off to a wonderful, seamless start. Temple's tremendous momentum continues.

It's been an incredibly upbeat and high energy period. So far we have done the following:

- We welcomed over 5,100 new freshmen and 2,550 new transfer students (both numbers exceeding our budget targets).
- We moved thousands of students into our on-campus residences.
- We completed facilities and landscape upgrades on time and on budget.
- And we had excellent attendance, as well as strong Temple spirit, at a convocation (for over 5,000 undergraduate students and faculty), during Welcome Week activities and during Homecoming festivities involving tens of thousands.
- And most importantly, the start of classes went smoothly.

We owe a great debt of gratitude to all our faculty, staff, students and alumni who made these activities and events so successful, especially Temple Student Government and its leaders, and most especially student body president Aron Cowen.

And a few weeks ago, we dedicated our new Sports Complex just south of here. It's a terrific facility for our students and local residents. It's a wonderful example of collaboration: the university and our nearby neighbors worked closely together at every step of the project. It's also an instructive case study in what philanthropy can do to reshape a campus. Several generous gifts from alumni and friends of Temple helped make that facility the showcase it is today.

Speaking of philanthropy, I want to once again congratulate Dean Larry Kaiser on becoming the inaugural Lewis Katz Dean at Temple's School of Medicine. And I cannot let this opportunity go by without once again thanking Trustee Drew Katz and his family for their ongoing support of Temple.

As we look forward to the future, I want to assure everyone that Temple remains faithful to its core values: access for success, affordability, diversity, excellence and financial accountability.

Consistent with these core values, we will focus on a number of priorities. Let me briefly mention just a few of them.

First, we will continue to strongly support and enhance our outstanding faculty. The University's tremendous momentum is largely due to their expertise, ingenuity, dedication and entrepreneurship. Our faculty are the best.

Second, we will build on our great partnership with the Faculty Senate. This is the one group where the voices of all full-time faculty can be heard.

I'm delighted to work with Faculty Senate President Michael Sachs. Michael is very highly regarded by his colleagues as a fair and thoughtful leader. He is a terrific representative of all full-time faculty members in every school and college within the university. Michael did an excellent job describing the role of the Faculty Senate to the Board's Executive Committee last month.

I'm delighted to say that Chairman O'Connor will meet with Michael and the Faculty Senate Steering Committee in the near future to engage in an open dialogue with them. This sets the standard for how the Board and faculty leadership work together on behalf of the university.

Third, we must continue to make the strongest possible case to our elected leaders in Harrisburg that an investment in Temple University is an investment that pays big dividends. It is an investment in the futures of our students; it is an investment in jobs that drive our Commonwealth's economy; it is an investment in better health care; and it is an investment in research that changes lives every day.

Fourth, we continue our efforts to recruit students from Philadelphia, from Pennsylvania, from across the U.S. and from around the world. We're off to a good start. Last weekend, more than 4,400 people attended our first fall open house.

In an era when many good colleges are scrambling just to fill classrooms, Temple continues to be a highly-valued destination university for prospective students. But we can't rest on our laurels; we must continue to show how Temple maintains both affordability and excellence.

Fifth, we must remain diligent in our fund-raising efforts. State revenues have declined by \$31 million over the past decade. This is in spite of increases over the past two years, for which we are very grateful. But we're still not back to where we were ten years ago. So private giving becomes increasingly vital to our mission.

As you know, thanks to the efforts of this board, our alumni, our University community and our Institutional Advancement team, we had our second-best fundraising year ever last year. That momentum needs to continue as we look ahead.

Tied closely to our fund-raising success are the efforts of our alumni relations team and the Temple University Alumni Association. I want to congratulate Trustee Scott Cooper for his oversight of the creation of a new strategic plan for the Association that is focused on increasing alumni engagement. I know these efforts, coupled with a campaign by all of the Temple family, will help us to continue to work systematically toward our longer-range goal of an alumni giving participation rate at 10 percent and above.

Sixth, we will continue to expand our research efforts. Temple's research enterprise has grown dramatically in recent years.

I'm delighted to announce that we are the recipient of a \$20 million research contract agreement through the U.S. Department of Defense over two years. I can't overemphasize the importance of this accomplishment. This will support initiatives in materials research and in traumatic brain injury research and it will be the foundation for securing additional grants and contracts.

I want to thank Vice President Michele Masucci and our faculty in four different schools and colleges for securing this impressive research award. I also want to thank this Board, especially Trustee Lew Gould, for your wisdom and foresight in investing \$50 million over five years to support faculty research. That strategic investment has already paid off in multiple ways. And this Department of Defense contract is the most recent benefit. We will see even more benefits in the years ahead. Temple's research enterprise is clearly on the rise.

Seventh, we have begun the search for two new deans: at our Tyler School of Art and at our Beasley School of Law. Both schools have well-earned national reputations. And these searches come on the heels of our successful search in our College of Liberal Arts, where Dr. Richard Deeg was appointed Dean.

Eighth, we must make careful decisions regarding facilities. We are very excited about the construction of a game-changing, 21st century library in the heart of campus. This new building will become the focal point for intellectual activity at Temple. Also under construction is a new, as yet unnamed, facility we have tentatively called a health and wellness center on Montgomery Avenue. And we continue to examine our needs for other facilities for the years ahead.

In addition, as originally planned, we will be reviewing the implementation of the decentralized budgeting process that was instituted three years ago. We will also follow through with plans to review Fly in Four and the Temple Option. The bottom line is this: We want to ensure that these great initiatives are accomplishing their stated goals and supporting our students and their success.

Finally, we need to make sure we are telling the Temple story so well that our alumni, donors, government officials, prospective students and the general public fully understand and appreciate Temple's greatness. Our reputation and image need to catch up with the reality of our excellence and accomplishments.

As you can see, we have a great deal of work to do. And these are just some of a larger list of major priorities.

But Temple people like working hard. We thrive on challenges and creating opportunities. With the ongoing support of every member of the Temple family, Temple's momentum will continue. We know our mission. We know our core values.

And above all, we are committed to the success of our students.

Thank you, Mr. Chairman, for this opportunity to address the Board. I also want to thank you and the Board for giving me the opportunity to serve our great university. For me, it is both an honor and humbling.

And on behalf of the students, faculty and staff of Temple, I want to thank each and every member of the Board for your outstanding service, for your wisdom, for your philanthropy and for your unwavering commitment to supporting the university and all it stands for.

That concludes my report. In your binders is a copy of a State of the University address I gave to a gathering of the Temple family 12 days ago. It contains numerous details about our university's great progress.

Thank you.

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REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Mitchell L. Morgan, Vice Chair

RECOMMENDATIONS FOR ACTION:

1. Election of Chair of the Board

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), duly elected Patrick J. O'Connor as Chair of the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, to serve until the next Annual Meeting of the Board of Trustees or until his successor shall have been elected and qualified in accordance with the bylaws of the university.

Secretary's Note: Mr. O'Connor abstained and did not participate in this action.

2. Re-Election of University Trustees

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), re-elected the individuals listed below to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a four-year term effective immediately:

For Re-Election

2016-2020

Theodore Z. Davis

Richard J. Fox

Leon O. Moulder, Jr.

Daniel H. Polett

Phillip C. Richards

Secretary's Note: Mr. Davis and Mr. Richards abstained and did not participate in this action.

3. Election of University Trustee – Sandra Harmon-Weiss

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), elected Sandra Harmon-Weiss to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for a term effective immediately through October 2018 in accordance with the bylaws of Temple University.

4. Re-Election to Board of Directors of Temple University Health System, Inc.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), approved the recommendation of the Board of Directors of Temple University Health System, Inc. ("TUHS"), and re-elected the following individuals to the Board of Directors of TUHS each for a three-year term as set forth below or until a successor has been duly elected in accordance with the bylaws of TUHS:

**For-Re-Election
2016-2019**

Ronald R. Donatucci
Lewis F. Gould, Jr.
Lon R. Greenberg

Secretary's Note: Mr. Donatucci and Mr. Gould abstained and did not participate in this action.

5. Appointment to Board of Directors of Temple Educational Support Services, Ltd.

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), appointed the following individuals as Directors of Temple Educational Support Services, Ltd. ("TESS"), to hold such office until their successors have been appointed and qualified in accordance with the bylaws of TESS:

2016-2017

Richard M. Englert (Ex Officio)	Kenneth H. Kaiser
Patrick J. O'Connor (Ex Officio)	Solomon C. Luo
Nelson A. Diaz	Joseph W. Marshall, III
JoAnne A. Epps	Leon O. Moulder, Jr. (Chair)
Michael B. Gebhardt	Daniel H. Polett
Lewis F. Gould, Jr.	Bruce Stronach

Secretary's Note: Mr. Diaz, Gould, Luo, Marshall, O'Connor abstained and did not participate in this action.

6. Appointment of Temple University President – Richard M. Englert

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (10/6/2016), elected Richard M. Englert to serve as President, to hold such office until his successor shall have been elected and qualified in accordance with the bylaws of the university.

7. Amendment to the Bylaws

Upon motion duly made and seconded, the Board of Trustees upon the recommendation of the Committee on Trustee Affairs (10/6/2016), approved the proposed revisions to the Bylaws of Temple University as set forth in Agenda Reference 7.

8. Resolutions of Appreciation

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/2016), approved the Resolutions of Appreciation for the individuals listed below and as set forth in Agenda Reference 8:

Trustees

Theodore A. McKee
James S. White

Ex Officio Participants

Tricia S. Jones, Faculty Senate
Ryan K. Rinaldi, Temple Student Government

9. Appointment of Officers for 2016-2017

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the President and the Committee on Trustee Affairs (9/8/2016), approved the appointments of the officers listed below to hold such office until their successors shall have been appointed and qualified in accordance with the bylaws of the university.

President -----	Richard M. Englert
Executive Vice President and Provost-----	JoAnne A. Epps
Executive Vice President and Chief Operating Officer-----	Kevin G. Clark
Senior Executive Vice President for Health Affairs -----	Larry R. Kaiser
Vice President for Public Affairs -----	William T. Bergman
Vice President for Strategic Marketing and Communications -----	Karen B. Clarke
Vice President for Institutional Advancement -----	James W. Dicker
Vice President and University Counsel -----	Michael B. Gebhardt
Vice President, Chief Financial Officer and Treasurer -----	Kenneth H. Kaiser
Vice President for Alumni Relations -----	Kenneth Lawrence, Jr.
Vice President for Computer and Information Services -----	Cindy Leavitt
Vice President for Planning and Capital Projects -----	Gennaro J. Leva
Vice President for Research Administration -----	Michele Masucci
Vice President and University Secretary-----	Anne K. Nadol
Vice President for Student Affairs -----	Theresa A. Powell

Executive Committee – H.F. “Gerry” Lenfest, Chair

10. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 10.

RECOMMENDATIONS FOR ACTION:

11. Board and Standing Committees’ Schedule of Meetings for 2016-2017

Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and its Standing Committees for 2016-2017 as set forth in Agenda Reference 11.

12. Borrowing Authority – November 1, 2016 through December 31, 2016

Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, \$30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2016 through December 31, 2016.

13. Report

The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 13.

RECOMMENDATIONS FOR ACTION:

14. Consideration of Tenure

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Academic Affairs Committee (10/10/2016) and the President, approved the granting of faculty tenure.

15. Establish Curricula in the College of Science and Technology

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/10/2016) that the officers be authorized to establish a curricula in the College of Science and Technology as set forth in Agenda Reference 15:

- a. Establish a Bachelor of Science in Data Science with Concentrations in Computational Analytics, Computation and Modeling, and Genomics and Bioinformatics in the College of Science and Technology
- b. Establish a Minor in Data Science: Computational Analytics in the College of Science and Technology

16. Establish a Master of Science in Sport Business (Executive Program) in the School of Sport, Tourism and Hospitality Management

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/10/2016) that the officers be authorized to establish a Master of Science in Sport Business (Executive Program) in the School of Sport, Tourism and Hospitality Management as set forth in Agenda Reference 16.

17. Establish a Concentration for Euphonium within Various Degrees in the Boyer College of Music and Dance

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/10/2016) that the officers be authorized to establish a Concentration for Euphonium within Various Degrees in the Boyer College of Music and Dance as set forth in Agenda Reference 17.

18. Establish, Restructure and Terminate Curricula in the College of Education

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Academic Affairs Committee (10/10/2016) that the officers be authorized to Establish, Restructure and Terminate Curricula in the College of Education as set forth in Agenda Reference 18:

- a. Establish a Doctor of Education in Higher Education in the College of Education
- b. Restructure the Doctor of Education in Educational Leadership in the College of Education
- c. Terminate the Concentrations in K-12 and Higher Education in the Doctor of Education in Educational Leadership in the College of Education

19. Establishment of the James B. Steele Endowed Chair in Journalism Innovation in the School of Media and Communication

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the President (10/10/2016) that the officers be authorized to Establish, the James B. Steele Endowed Chair in Journalism Innovation in the School of Media and Communication as set forth in Agenda Reference 19.

20. Appointment of Associate Professor Aron Pilhofer as the James B. Steele Endowed Chair in the School of Media and Communication effective October 11, 2016.

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the President (10/10/2016) that the officers be authorized to appoint Associate Professor Aron Pilhofer to the James B. Steele Endowed Chair in Journalism Innovation in the School of Media and Communication as set forth in Agenda Reference 20.

21. Appointment of Larry R. Kaiser as Lewis Katz Dean of the Lewis Katz School of Medicine

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the President (10/10/2016) *Secretary's Note: In accordance with the procedure for the establishment and appointment of chairs and professorships, the President consults with the Academic Affairs Committee before making these decisions.*

Alumni Relations and Development Committee – Richard J. Fox, Chair

22. Report

The quarterly report of the Alumni Relations and Development Committee was accepted as presented in Agenda Reference 22.

23. Acceptance of Gift/Pledge to Establish Named Endowed Chair in the School of Media and Communication

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the the Alumni Relations and Development Committee (10/10/2016), upon the recommendation of the Gift Acceptance Committee (10/4/2016), recommend that the Board of Trustees accept a gift restricted for the purpose of funding a named endowed chair in the School of Media and Communication.

Secretary's Note: In accordance with the procedure for the establishment and appointment of chairs and professorships, the President consults with the Academic Affairs Committee before making these decisions.

Facilities Committee – Mitchell L. Morgan, Chair

24. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 24.

RECOMMENDATIONS FOR ACTION:

25. Fox Business School Renovation 1810 Liacouras Walk and Speakman Hall (Design Services Only)

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/10/2016) that the officers be authorized to proceed with the Fox Business School Renovation 1810 Liacouras Walk and Speakman Hall Design Services at a cost not-to-exceed \$2,000,000 with the funding and financing source being the Fox School (#103090-15010-7862-04).

26. Design and Construction of Phase 1 Rome Renovation

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/10/2016) that the officers be authorized to proceed with the Design and Construction of Phase 1 Rome Renovation at a cost not-to-exceed \$1,500,000 with the funding and financing source being the Rome Campus Carryover Fund (#103029-26510-7981-10).

27. University Wide Food Service Recommendation

Upon motion duly made and seconded, the Board of Trustees approved the recommendation of the Facilities Committee (10/10/2016) that the officers be authorized to award the University Wide Food Service relationship to the vendor identified by the competitive RFP process.

STANDING COMMITTEES - REPORTS FOR INFORMATION:

Athletics Committee – J. William Mills, III, Chair

28. Report

Audit Committee – Theodore Z. Davis, Chair

29. Report

Budget and Finance Committee – Lewis F. Gould, Jr.

30. Report

Campus Life and Diversity Committee – Nelson A. Diaz, Chair

31. Report

Compliance Committee – Jane Scaccetti

32. Report

Government Relations and External Affairs Committee –
Ronald R. Donatucci and Patrick V. Larkin, Co-Chairs

33. Report

Healthcare Enterprise Committee – Solomon C. Luo, Chair

34. Report

Investment Committee – Christopher W. McNichol, Chair

35. Report

Student Affairs Committee – Phillip C. Richards

36. Report

37. Report

OFFICERS' REPORT

38. Treasurer's Report – Kenneth H. Kaiser

The Investment Reports for the Three Months Ended June 30, 2016, and grants and contracts awarded between April 1, 2016 and June 30, 2016, were accepted as presented in Agenda Reference 38.

Secretary's Report – Anne K. Nadol

Upon motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated December 22, 2016 to candidates approved by the appropriate academic committees of the faculty.

OLD/NEW BUSINESS

a. Faculty Senate

****Professor Michael L. Sachs,
College of Public Health
President, Faculty Senate**

Good afternoon Chairman O'Connor, members of the Board of Trustees, President Englert, and distinguished guests. We would like to congratulate Dick Englert on his appointment as President. We have had an excellent working relationship with Dick and are looking forward to that continuing. He is a person of integrity and an excellent leader and will be a superb President for Temple for the next few years.

I would also like to thank the Board for allowing me to meet with the Executive Committee of the Board of Trustees several weeks ago and share some ideas about faculty governance. I greatly appreciate the leadership of President Englert and Provost Epps in facilitating this, and the support of Chairman O'Connor and the rest of the Executive Committee members for their collegiality and encouragement.

We continue to look forward to working with you this coming year and to talk with you as the year progresses about any issues that you feel will be of interest and importance concerning the faculty. Thank you again for this opportunity.

b. Temple Student Government

****Aron H. Cowen, Class of 2017**

College of Science & Technology

President, Temple Student Government

Chairman O'Connor, President Englert, and members of the Board of Trustees, it is as always an honor to represent the Temple student body.

Mr. President, on behalf of the student body I would like to begin by congratulating you on your appointment as President of Temple University. For forty years, you have been a pillar of our institution, selflessly putting the needs of the Temple community over your own time and time again. We are so lucky to have you, with your steady hand I am confident that Temple will continue to grow and thrive. I look forward to continuing to work with you over the coming year in service to the student body.

Temple students are, in a word, dedicated. Our students have been working hard from the beginning of the semester. From academics to student organizations, from athletics to philanthropy, students are shaking off the cobwebs of summer and getting back to work. Classes are in session, midterms are coming up; with the most academically qualified student body in Temple's history, I have full confidence that this week's exams will reflect the inner diamond in us all.

On the athletic field, our student athletes proudly represent the spirit of Temple. As the slogan goes, Greatness Doesn't Quit. The new Temple Sports Complex just up the street is a great resource for our teams. And our student athletes are excelling off the field as well. Now, as with always, Temple's student athletes continue to represent the best aspects of our institution. They embody grace under pressure and exhibit kindness in both victory and defeat.

Meanwhile, our student body's passion for excellence, diversity, and respect for the community transcends the walls of this institution. In carrying on the legacy of our Founder, Russell Conwell, our students are engaged with the world around them, grappling with difficult issues and advocating for the unheard.

And we in the Student Government also recognize the need to reflect the diversity of thought that makes Temple great. It is with this in mind that we began the restructuring initiative, and I am proud to announce that we have begun the elections process for our student representative body, the parliament. They will be true partners in setting and following through on our goals of advocating for students and our university as a whole.

Temple University thrives on the passion of its students and the leadership of this board. It is with great pride that I represent our students, today and every day. Our students continue to thrive; our professors and staff continue to inspire; Russell Conwell's vision is alive and well **at Temple University.**

ADJOURNMENT