BOARD OF TRUSTEES

Temple University – Of The Commonwealth System of Higher Education

PUBLIC SESSION

Tuesday, October 12, 2010, at 3:30 p.m.

Feinstone Lounge, Sullivan Hall
Liacouras Walk and Polet Walk

MINUTES

Presiding Officer: Patrick J. O’Connor, Chair of the Board

Note: The Trustees met for an information briefing at 2:30 p.m.

PARTICIPANTS


Honorary Life Trustee: Murray H. Shusterman

University Counsel: George E. Moore


Non-Voting Advisory Members: Paul LaFollette

INVOCATION: The invocation was given by Trustee Patrick V. Larkin.

Invited Guests:

Faculty: Dr. Elvis Wagner

Students: Vanessa Destime, Colin P. Saltry, Damon M. Williams

Approval of Minutes: The minutes of the meeting of June 17, 2010, were approved as distributed.

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Middle States Reaccreditation

President Hart announced that the University had received notification of reaccreditation from the Middle States Commission on Higher Education over the summer. In its report, the peer review team praised the Academic Strategic Compass and the Temple 20/20 framework. President Hart thanked the Trustees who participated in the site visit, as well as all Trustees for their input over the past three years on the Academic Strategic Compass and the Temple 20/20 framework.

UPDATE ON THE BEGINNING OF THE NEW ACADEMIC YEAR

The total university enrollment, including Temple University Japan, is 39,584.

<table>
<thead>
<tr>
<th>Undergraduates</th>
</tr>
</thead>
<tbody>
<tr>
<td>First-time freshmen</td>
</tr>
<tr>
<td>- Total</td>
</tr>
<tr>
<td>- SATs</td>
</tr>
<tr>
<td>- U.S.</td>
</tr>
<tr>
<td>- Pennsylvania</td>
</tr>
<tr>
<td>Transfers</td>
</tr>
<tr>
<td>- GPA</td>
</tr>
</tbody>
</table>

Incoming undergraduate students

The incoming undergraduate class has the strongest credentials of any in Temple’s history. There are a total of 4,329 first-time freshmen enrolled with an average total SAT of 1114, which is 5 points higher than last year’s record average and 97 and 120 points higher than the national and Pennsylvania average, respectively. The ratio or yield rate between the number of enrollees and the number of admits has improved this year by more than 2 percent.
There are a total of 2,812 transfer students enrolled with an average grade point average 3.07, which is an all-time high.

The University currently has six dual admission agreements with local community colleges including: Bucks County Community College, Burlington County Community College (NJ), Community College of Philadelphia, Delaware County Community College, Harrisburg Area Community College, and Montgomery County Community College. Temple will be signing agreements with Lehigh Community College, Lucerne Community College, North Hampton Community College, and Reading Area Community College.

The University is exploring additional articulation agreements with Valencia Community College (FL) in conjunction with TU Japan and Santa Monica Community College (CA), as part of our expanded recruitment efforts in California.

This year, undergraduate enrollment exceeded the goal set in the Academic Strategic Compass for freshmen at 4,100 and for transfer students at 2,700.

Diversity remains strong at Temple.

- 14 percent African American
- 12 percent Asian
- 4 percent Hispanic
- 63 percent White
- 8 percent selecting "other"

Seventy-one percent of first-time freshmen are Pennsylvania residents, the same figure as last year. The increase in students from states beyond our immediate region shows that national reputation is growing.
Improving undergraduate graduation rates and time to graduation

<table>
<thead>
<tr>
<th>TEMPLE UNIVERSITY</th>
<th>Graduation rates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Four years</td>
<td></td>
</tr>
<tr>
<td>• Cohort entering 2000</td>
<td>30.0%</td>
</tr>
<tr>
<td>• Cohort entering 2005</td>
<td>36.6%</td>
</tr>
<tr>
<td>• National public (2001)</td>
<td>29.4%</td>
</tr>
<tr>
<td>Six years</td>
<td></td>
</tr>
<tr>
<td>• Cohort entering 2000</td>
<td>58.7%</td>
</tr>
<tr>
<td>• Cohort entering 2003</td>
<td>67.1%</td>
</tr>
<tr>
<td>• National public (2000)</td>
<td>54.8%</td>
</tr>
</tbody>
</table>

Four-year and six-year graduation rates continue to improve and compare well with most recently available rates from U.S. public institutions. The University has taken several efforts to improve graduation rates. Last year, Temple developed a complete set of eight-semester grids for each undergraduate major, directing students on the number and order of courses they should take to ensure graduation in four years. The University is focusing on incoming freshmen considered most at risk to leave Temple prior to their sophomore year due to academic issues. Temple is tracking progress of these students and offering academic help.

Further, the University is identifying key benchmarks for success such as the completion of specific courses, accumulation of credits, and achievement of certain GPAs, by the end of any given semester in a four-year academic career. Temple is funding the hiring of 10 new undergraduate advisors over the next two academic years, while increasing training and career growth to help retain good advisors.

Adult learning initiatives

The University discovered that veterans leaving the service were being steered to educational institutions participating in the Yellow Ribbon Program. Under the Yellow Ribbon Program, institutions enter into an agreement with Veterans’ Affairs to fund tuition expenses that exceed normal GI Bill benefits (tuition in the amount of the highest public in-state undergraduate tuition rate). The institution contributes up to 50% of those additional expenses and Veterans’ Affairs will match this amount.

The strongest impact of the extra funding is in graduate programs and professional programs, as Temple’s undergrad programs fall below the maximum in-state for Pennsylvania. Individual graduate and professional programs can decide if and with how much support they will participate. A program can cap the amount it will pay under the enhanced program to keep it affordable for the institution. By participating in the Yellow Ribbon Program, Temple not only offers stronger financial incentives for veterans returning to school, but also benefits from the VA’s recommendation, even of veterans who do not need the extra benefits. The strongest benefit is in the marketing for this pool of students.

A new position was added to our admissions staff, Associate Director of Admissions for Adult Veteran Student Recruitment to accommodate veteran students.
Graduate and professional students

Graduate programs are growing at both the master's and doctoral levels. There is an important relationship between the research enterprise and graduate enrollment. Funded research has grown 76% in the last decade. Professional school admissions held steady for 2010 with strong quality indicators.

Law School bar passage rate

For the 2010 Pennsylvania Bar Exam passage rate, when the July 2010 results are combined with the February 2010 results, Temple had the highest pass rate in the state for first-time test takers at 92.05%. This is nine percentage points above the statewide average of 83.07%.
Faculty

One-hundred-fifty new members of the faculty have joined Temple this year. Of that number, 25 are tenured or on the tenure track. This brings the number of new tenured or tenure-track faculty hired in the last five years to 300.

Based on the hiring plans submitted by the deans, 80 searches for new tenure-track faculty lines have been authorized for this year.

Temple 20/20

The Temple University Fitness Center located on the second floor of the Avenue North complex, located at the corner of Broad Street and Cecil B. Moore Avenue, opened on Tuesday August 24, 2010. The new facility is easily visible from Broad Street and covers 20,000 square feet with 160 new workout stations, including 110 cardiovascular machines.

Pearson and McGonigle Halls work is ongoing and scheduled for completion in Fall/Winter 2011.

The groundbreaking for the Department of Architecture building was held on September 15, 2010. The opening is scheduled for Fall 2011.
Site preparation is underway for the new 1,500+ bed student residence, dining and retail facility at Broad Street and Cecil B. Moore Avenue. Groundbreaking will be scheduled. The complex is scheduled to open in Fall 2012.

Of note is that Temple’s 20/20 projects are spurring additional development in the area. The Beech Interplex community development project will offer housing options for Temple international students. The project is a 100-unit residential facility scheduled to open during the Fall 2011 semester and will occupy a long-vacant lot in the 1500 block of Cecil B Moore Avenue.

**Dean Searches**

- College of Health Professions and Social Work
- School of Communications and Theater
- Tyler School of Art
- College of Education

There are three dean searches expected to be completed this academic year.

In the College of Health Professions and Social Work, Ron Brown has departed to become provost and senior vice president at Wayne State University.

In the School of Communications and Theater, Concetta Stewart has departed to become dean of Pratt Institute’s School of Art and Design.

In the Tyler School of Art, Terry Dolan has returned to the faculty after ably leading the relocation of the school to the Main Campus.

In the College of Education, C. Kent McGuire has recently been appointed as president of the Southern Education Foundation. The search to replace him will begin as soon as possible.

**Board of Trustees**

President's Report

October 12, 2010
REPORTS AND RECOMMENDATIONS FOR ACTION - STANDING COMMITTEES

Committee on Trustee Affairs – Daniel H. Polett, Chair

RECOMMENDATIONS FOR ACTION:

1. **Election of Chair of the Board**

   With Trustee Gould in the Chair and on motion duly made and seconded, Patrick J. O’Connor, having been duly nominated by the Committee on Trustee Affairs (9/8/10), was elected, by acclamation, Chair of the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education for the year 2010-2011, to serve until the next Annual Meeting of the Board of Trustees or until his successor shall have been elected and qualified.

   Mr. O’Connor said that it is an honor and privilege for him to serve as Chair, and thanked the Board for support and hard work.

   With Chairman O’Connor presiding, the meeting continued.

2. **Election of Lacy H. Hunt as Honorary Life Trustee**

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), elected Lacy H. Hunt as an Honorary Life Trustee, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, effective immediately.

3. **Election of University Trustee**

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), elected J. William Mills, III, for a term beginning October 12, 2010 through October 2013, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

   Mr. O’Connor stated that he and the Board members were delighted that Mr. Mills has rejoined the Board of Trustees.

4. **Re-Election of Commonwealth Trustee**

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Commonwealth appointing authorities and the Committee on Trustee Affairs (by unanimous consent on 10/5/10), re-elected Christopher W. McNichol, for a term effective immediately to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education, as set forth in Agenda Reference 4.

   Mr. O’Connor congratulated Mr. McNichol on his reappointment as a Commonwealth Trustee.

   *Secretary’s Note: Pursuant to the Temple University Commonwealth Act, The Honorable Keith R. McCall, Speaker of the House of Representatives of the Commonwealth of Pennsylvania, has re-appointed Mr. McNichol as a voting trustee.*
5. **Re-Election of University Trustees**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), re-elected the individuals listed below for the term beginning October 12, 2010, to the Board of Trustees of Temple University – Of The Commonwealth System of Higher Education.

<table>
<thead>
<tr>
<th>Term: 2010-2014</th>
<th>Initial Appointment</th>
</tr>
</thead>
<tbody>
<tr>
<td>William H. Cosby, Jr.</td>
<td>1982</td>
</tr>
<tr>
<td>Nelson A. Diaz</td>
<td>1996</td>
</tr>
<tr>
<td>Lewis Katz</td>
<td>1998</td>
</tr>
<tr>
<td>Theodore A. McKee</td>
<td>2002</td>
</tr>
<tr>
<td>Mitchell L. Morgan</td>
<td>2002</td>
</tr>
<tr>
<td>James S. White</td>
<td>1999</td>
</tr>
</tbody>
</table>

6. **Election to Board of Directors of Temple Educational Support Services, Ltd.**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), elected the following individuals as Directors of Temple Educational Support Services, Ltd., to hold such office until their successors have been appointed and qualified.

<table>
<thead>
<tr>
<th>Term: 2010-2011</th>
<th>Initial Appointment Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ann Weaver Hart (Ex Officio)</td>
<td>2006</td>
</tr>
<tr>
<td>Patrick J. O'Connor (Ex Officio)</td>
<td>2002</td>
</tr>
<tr>
<td>Nelson A. Diaz</td>
<td>1997</td>
</tr>
<tr>
<td>Lewis F. Gould, Jr.</td>
<td>1997</td>
</tr>
<tr>
<td>Lewis Katz (Chair)</td>
<td>2009</td>
</tr>
<tr>
<td>Solomon C. Luo</td>
<td>2008</td>
</tr>
<tr>
<td>Joseph W. Marshall, III</td>
<td>2002</td>
</tr>
<tr>
<td>Daniel H. Polett</td>
<td>1996</td>
</tr>
<tr>
<td>Bruce Stronach</td>
<td>2007</td>
</tr>
<tr>
<td>George E. Moore (Secretary)</td>
<td>1996</td>
</tr>
<tr>
<td>Anthony E. Wagner (Treasurer)</td>
<td>2007</td>
</tr>
</tbody>
</table>

7. **Election to Board of Directors of Temple University Health System, Inc.**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Committee on Trustee Affairs (9/8/10) and the Board of Directors of Temple University Health System, Inc. ("TUHS"), elected the following individuals to the Board of Directors of TUHS each for the term set forth below or until a successor has been duly elected:

- Frank Baldino, Jr. 2009-2012 term
- Lewis Katz 2008-2011 term

8. **Re-Election to Board of Directors of Temple University Health System, Inc.**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Committee on Trustee Affairs (9/8/10) and the Board of Directors of Temple University Health
System, Inc. ("TUHS"), re-elected the following individuals to the Board of Directors of TUHS each for the term set forth below or until a successor has been duly elected:

<table>
<thead>
<tr>
<th>Term: 2010-2013</th>
<th>Initial Appointment Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ronald R. Donatucci</td>
<td>2007</td>
</tr>
<tr>
<td>Lewis F. Gould, Jr.</td>
<td>2006</td>
</tr>
<tr>
<td>Lon R. Greenberg</td>
<td>2006</td>
</tr>
</tbody>
</table>

9. **Appointment as Honorary Life Director**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Committee on Trustee Affairs (9/8/10) and the Board of Directors of Temple University Health System, Inc. ("TUHS"), appointed John C. Haas as Honorary Life Director of TUHS.

Mr. O'Connor stated that the appointment of Mr. Haas as the first honorary life director of TUHS is a unique honor bestowed upon him in recognition of his many years of service at Temple University Hospital and Health System.

10. **Resolutions of Appreciation**

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), approved of Resolutions of Appreciation as follows:

**Trustees**
- Lacy H. Hunt
- Ulrick P. Joseph

**Ex Officio Participants**
- Karen M. Turner – President, Faculty Senate
- Kylie N. Patterson – President, Temple Student Government

**Director, Temple University Health System, Inc.**
- John C. Haas

11. **Election of Officers for 2010-2011**

Upon motion duly made and seconded, the Officers listed below, having been duly nominated by the Committee on Trustee Affairs (9/8/10), were elected to serve until the next Annual Meeting of the Board or until their successors shall have been elected and qualified:

- President ------------------------------ Ann Weaver Hart
- Provost and Interim Senior Vice President for Academic Affairs ------ Richard M. Englert
- Executive Vice President, Chief Financial Officer, Treasurer --------- Anthony E. Wagner
- Senior Vice President for Government, Community, Public Affairs --- Kenneth Lawrence, Jr
- Senior Vice President, University Counsel and Secretary* --------- George E. Moore
- Senior Vice President for Institutional Advancement ---------------- David L. Unruh
- Vice President and Chief of Staff ---------------------------------- William T. Bergman
- Vice President for Computer and Information Services ---------------- Timothy C. O'Rourke
- Vice President for Student Affairs ----------------------------------- Theresa A. Powell

* The Secretary will also serve as Secretary of the Boards of Visitors.
12. Amendment to the Bylaws – Section 6.10

Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Committee on Trustee Affairs (9/8/10), amended Section 6.10 of the Bylaws to change the name of the Development Committee to the Alumni Relations & Development Committee, and to add Section 6.10.C. as follows:

Section 6.10 Alumni Relations & Development Committee

A. The Alumni Relations & Development Committee shall have oversight over alumni affairs and programs, and shall have oversight over and recommend policies and programs to the Board relating to the fund-raising activities of the University and the achievement of extramural support from individuals, corporations, private foundations and others as required to meet the University’s needs and advance its mission.

B. The Alumni Relations & Development Committee shall meet upon the call of the Chair, or otherwise as determined by the Board at the Annual Meeting.

C. The President of the Temple University Alumni Association, who is a designated member of the Board of Trustees, shall serve as a member of the Alumni Relations & Development Committee.

Temple University Health System, Inc. – Jane Scaccetti, Chair

13. Report

The quarterly report of the Board of Directors of the Temple University Health System, Inc., was accepted as presented in Agenda Reference 13.

RECOMMENDATION FOR ACTION:


Upon motion duly made and seconded, the Board of Trustees approved: (1) the transfer of certain Temple University Health System (“TUHS”) employees’ accounts from the Retirement Savings Plan for Employees of Temple University and the Basic Tax-Sheltered Annuity Plan of Temple University to the Temple University Health System, Inc., Defined Contribution Retirement Plan (the “TUHS 401(a) Plan”) and Temple University Health System, Inc., 403(b) Plan; and (2) the merger of the Retirement Savings Plan for Temple Physicians, Inc., into the TUHS 401(a) Plan, as set forth in the Resolutions attached at Agenda Reference 14, pages 3 and 4, and authorized the officers to take all necessary and appropriate actions to accomplish the foregoing.

Executive Committee – Lewis F. Gould, Jr., Vice Chair

15. Report

The quarterly report of the Executive Committee was accepted as presented in Agenda Reference 15.
RECOMMENDATIONS FOR ACTION:

16. **Board and Standing Committees’ Schedule of Meetings for 2010-2011**

   Upon motion duly made and seconded, the Board of Trustees approved the Schedule of Meetings for the Board and its Standing Committees for 2010-2011, as set forth in Agenda Reference 16, with meetings of the Board being held at 3:30 p.m. in Feinstone Lounge, Sullivan Hall, Liacouras Walk and Polett Walk.

17. **Borrowing Authority – November 1, 2010, through December 31, 2010**

   Upon motion duly made and seconded, the Board of Trustees authorized the officers to borrow, for operating purposes of the University, $30 million on terms which the officers believe best for the University, such authority to cover the period from November 1, 2010, through December 31, 2010, as set forth in the Agenda Reference 17.

   Academic Affairs Committee – Solomon C. Luo, Vice Chair

18. **Report**

   The quarterly report of the Academic Affairs Committee was accepted as presented in Agenda Reference 18.

RECOMMENDATIONS FOR ACTION:

19. **Consideration of Tenure**

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (9/27/10) and the President, approved the granting of faculty tenure.

20. **Restructure the Bachelor of Science in Education in Middle Grades Education in the College of Education**

   Upon motion duly made and seconded, the Board of Trustees, upon the recommendation of the Academic Affairs Committee (9/27/10), authorized the officers to restructure the Bachelor of Science in Education in Middle Grades Education in the College of Education as set forth in Agenda Reference 20.

   Alumni Relations and Development Committee – Richard J. Fox, Chair

21. **Report**

   The quarterly report of the Alumni Affairs and Development Committee was accepted as presented in Agenda Reference 21.
RECOMMENDATIONS FOR ACTION:

22. Naming Opportunity – Kornberg School of Dentistry

Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Development Committee (10/12/10) and the Gift Acceptance Committee (9/14/10), approved the naming of the Café in the Kornberg School of Dentistry the “Alumni Café” in recognition of a generous gift from the Kornberg School of Dentistry Alumni Association.


Upon motion duly made and seconded, the Board of Trustees, upon the recommendations of the Development Committee (10/12/10) and the Gift Acceptance Committee (9/14/10), accepted a gift-in-kind of the KIDSNET Archives for Temple Libraries from KIDSNET, Inc.

STANDING COMMITTEE REPORTS FOR INFORMATION

Budget & Finance Committee – Lewis F. Gould, Jr., Chair

24. Report

The quarterly report of the Budget & Finance Committee was accepted as presented in Agenda Reference 24.

Campus Life & Diversity Committee – James S. White, Chair

25. Report

The quarterly report of the Campus Life & Diversity Committee was accepted as presented in Agenda Reference 25.

Facilities Committee – Mitchell L. Morgan, Chair

26. Report

The quarterly report of the Facilities Committee was accepted as presented in Agenda Reference 26.

Government Relations and External Affairs Committee – Ronald R. Donatucci and Patrick V. Larkin, Co-Chairs

27. Report

The quarterly report of the Government Relations & External Affairs Committee was accepted as presented in Agenda Reference 27.
Investment Committee – Christopher W. McNichol, Chair

28. Report

The quarterly report of the Investment Committee was accepted as presented in Agenda Reference 28.

Student Affairs Committee – Robert A. Rovner, Chair

29. Report

The quarterly report of the Student Affairs Committee was accepted as presented in Agenda Reference 29.

The Audit Committee and Athletics Committee did not meet during the reporting period.

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APPOINTMENT OF STANDING COMMITTEES FOR 2010-2011

30. Nominations for Membership on the Executive Committee by the Chair of the Board

Upon motion duly made and seconded, the Board of Trustees approved, as required by Section 6.3.A. of the Bylaws, the appointments to the Executive Committee made this day by the Chair of the Board and effective this date.

31. ANNOUNCEMENT:

Chairman of the Board Announces 2010-2011 Committee Assignments

The Chairman of the Board announced the committee assignments, other than Executive Committee, for the 2010-2011 year and as set forth in Agenda Reference 31.

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OFFICER’S REPORT

32. Treasurer’s Report – Anthony E. Wagner

The Treasurer’s Report was accepted as presented in Agenda Reference 32.

OLD BUSINESS

NEW BUSINESS

ADJOURNMENT