

## MINUTES

### THE BOARD OF TRUSTEES

Temple University - Of The Commonwealth System of Higher Education

Tuesday, October 10, 2000 - 3:00 P.M.

Feinstone Lounge, Sullivan Hall – Liacouras Walk and Berks Mall

Presiding Officer, Howard Gittis, Chairman of the Board

#### ATTENDANCE

**Trustees--** David Adamany, Joan H. Ballots, Francis J. Catania, John J. Contoudis, Paul A. Dandridge, Peter D. DePaul, Nelson A. Diaz, Louis J. Esposito, Richard J. Fox, Howard Gittis, Lewis F. Gould, Jr., Edward Kassab, Mitchell G. Leibovitz, Arthur G. Raynes, Milton L. Rock, Edward H. Rosen, Jane Scaccetti, Isadore A. Shrager, James S. White

**Honorary Life Trustee--** Marvin Wachman

**Ex Officio Participants--** Oshunbunmi Samuel, Stephen C. Zelnick

**Invited Guests--** Cynthia Manning Crosby, Anthony S. Kidawa, Ivan R. Lugo, Bettye Collier-Thomas

**Administration and Staff--** James C. Bausman, William T. Bergman, Paul H. Boehringer, Corrinne A. Caldwell, Richard A. Chant, Martin S. Dorph, Richard M. Englert, Linda T. Frazer, Marvin Gerstein, Robert H. Lux, Leon S. Malmud, Thomas Maxey, David P. O'Brien, Timothy C. O'Rourke, Arthur C. Papacostas, Robert J. Reinstein, Richard Rumer, Valaida S. Walker, Sophia T. Wisniewska

**Trustees Absent--** Michael L. Browne, William H. Cosby, Jr., Murray G. Dickman, Sidney Kimmel, William W. Rieger, Anthony J. Scirica, James H. Shacklett, III, Isadore A. Shrager, Edna S. Tuttleman, James A. Williams

#### INVOCATION

The Invocation was given by Trustee Joan Ballots.

**Approval of Minutes - Special Meeting - June 14, 2000**

On motion duly made and seconded, the Minutes of the Special Meeting of June 14, 2000, were approved as distributed.

**Announcement of Resolution honoring Trustee Richard J. Fox**

At the direction of the Board, the Secretary will deliver to Richard J. Fox a Resolution of Appreciation for his service as Chairman of the Board of Trustees from May 10, 1983, to June 14, 2000.

**Announcement of Resolutions honoring Trustees John J. Contoudis and Robert A. Rovner**

At the direction of the Board, the Secretary will deliver to John J. Contoudis and Robert A. Rovner resolutions of appreciation for their participation on the Board of Trustees.

**Announcement of Resolutions honoring Ex Officio Participants, Mary E. Connell and Ann VanSant**

At the direction of the Board, the Secretary will present to Mary E. Connell and Ann VanSant resolutions of appreciation for their participation as Ex-Officio Participant members on the Board of Trustees.

**PRESIDENT'S REPORT – David Adamany**

**President's Report**

**Tuesday, October 11, 2000**

**Mr. Chairman, I appreciate the opportunity to make a report. But I believe it would astonish everyone—including me—if after two months and eight days as president I had very much to report.**

**It augurs well for Temple that enrollments continue to be strong. Total enrollment this year is 29,638 as compared to 28,337 last year, an increase of 4.6 percent. Especially notable is the increase in new freshmen from 2,889 to 3,244, or 13.9 percent. Undergraduate transfers have also increased from 2,036 to 2,315, or 13.7 percent. The work of the Enrollment Management Division has played a notable role in this increase in students.**

**The enrollment team has worked effectively not only with schools and students in Philadelphia and its suburbs, but in communities throughout the Commonwealth and in New England, New York, New Jersey, Maryland, and Delaware—all of which show enrollment increases over prior years. The credentials of students continue to rise.**

**I was deeply impressed by the thoughtfulness and commitment of the enrollment management staff, under the leadership of Vice President Tom Maxey and Admissions Director Timm Rinehart, when I met with them during their recent retreat.**

**It is important to observe also how wise decisions by the administration and Board of Trustees in recent years have contributed to Temple's enrollment growth. The decision to create a residential community of scholars through the construction of dorms has made an enormous difference.**

**Not only are the dorms completely filled, but the University has been required to house 715 students at two off-site locations, Presidential Apartments and Franklin House. With the opening of an additional 1,000-bed dormitory next year, we hope to bring most students back to campus. However, if enrollments continue to surge at present rates, we may still be unable to accommodate all of the students who want to live on campus.**

**As the freshmen and sophomores who presently live in campus housing become juniors and seniors, Temple may find itself facing a demand for more and different on-campus housing. Our Vice President for Student Affairs, Valaida Walker, has already noted an increasing number of upperclassmen seeking on-campus housing. We may soon face the challenge of whether to build apartments for students—as other universities in the region have done—to extend the residential community of scholars to upperclassmen.**

**The increased enrollments we now enjoy may be attributed also to Temple's longstanding concern to restrain tuition, so that men and women from modest circumstances may have access to university education. The steady commitment of this Board of Trustees to prudent fiscal management, which permits tuition restraint, is not only in keeping with Temple's historic vision but now contributes to prosperity of enrollments.**

**Beyond the good news about Temple's enrollments this fall, I wish to mention that in these first weeks of service, I am taking counsel from many on campus and in the community. I have met with the Faculty Senate, its Steering Committee, various groups of administrators, about 70 resident assistants in our dormitories, the Council of Deans, the faculty in Medicine, the alumni leadership, and a number of public officials. I intend to meet again with student leaders and to meet with each of the faculties of each of the colleges and schools.**

**I have also scheduled appointments with community and neighborhood leaders and with a number of public officials. I appreciate the wise counsel of a number of trustees with whom I have had conversations, and I look forward to visiting with all of you in our committees or individually.**

**It is my expectation for myself that sometime soon after the first of the year—after five months' of service—I will offer an agenda for Temple for the next several years. It is already clear to me that such an agenda will focus very heavily on academic initiatives that will strengthen Temple's core missions of teaching and scholarship. But it will necessarily also**

address many other issues that affect Temple's future. I appreciate the sound and thoughtful advice and the cooperation that have been extended to me by everyone at the University and in the community during these early days of my service as president.

## Reports and Recommendations for Action - Standing Committees

### Committee on Trustees - Isadore A. Shrager, Chairman

#### 1. Report

The Report of the Committee on Trustees was received as given in Agenda Reference 1.

#### Recommendations for Action:

#### 2. Election of Chairman of the Board

With Trustee Fox in the Chair and on motion duly made and seconded, Mr. Howard Gittis, having been duly nominated by the Committee on Trustees, was elected, by acclamation, Chairman of the Board of Trustees for the year 2000-2001, to serve until the next Annual Meeting of the Board or until his successor shall have been elected and qualified.

#### 3. Election of Officers for 2000- 2001

On motion duly made and seconded, the officers listed below, having been duly nominated by the Committee on Trustees, were elected to serve until the next Annual Meeting of the Board or until their successors shall have been elected and qualified:

President.....	David W. Adamany
Acting Provost .....	Corrinne A. Caldwell
Senior Vice President, Health Sciences Center .....	Leon S. Malmud
Vice President, Chief Financial Officer, and Treasurer .....	Martin S. Dorph
Vice President for Student Affairs.....	Valaida S. Walker
Vice President for Administration .....	Richard M. Englert
Vice President for Computer and Information Services.....	Arthur C. Papacostas
Vice President.....	William T. Bergman
Vice President.....	Thomas F. Maxey
Vice President.....	Robert J. Reinstein
* University Counsel and Secretary.....	George E. Moore

\*The Secretary will also serve as Secretary of the Boards of Visitors

4. **Re-election of Directors of Temple University Health System, Inc.**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, and re-elected the individuals listed below to the Board of Directors of Temple University Health System, Inc., for the term indicated.

**2000-2003**

Martin S. Dorph  
John C. Haas  
Robert H. LeFever  
Jane Scaccetti

5. **Re-appointment of Members of Board of Directors of Temple Educational Support Services, Ltd. (TESS)**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, and re-appointed the individuals listed below to the Board of Directors of Temple Educational Support Services, Ltd. (TESS) for the term indicated:

**2000-2001**

David Adamany, Director (Ex Officio)  
Paul A. Dandridge, Director  
Nelson A. Diaz, Director  
Louis J. Esposito, Director  
Howard Gittis, Director (Ex Officio)  
Lewis F. Gould, Jr., Director  
Richard A. Joslyn, Representative Director  
Edward Kassab, Director  
Daniel H. Polett, Director  
Edward H. Rosen, Director  
Jane Scaccetti, Director  
Isadore A. Shrager, Director  
Yoshikazu Takaishi, Representative Director

6. **Election of Honorary Life Trustee**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, to elect John J. Contoudis as an Honorary Life Trustee, effective immediately.

7. **Approval of Membership on the Executive Committee**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, as required by Article IV, Section 1-A of the By-Laws, to the appointments to the Executive Committee made by the Chairman of the Board and effective this date.

**8. Referral of Health Sciences Center Committee and University and Community Relations Committee Matters**

a. On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, that the matters falling within the province of the Health Sciences Center Committee of the Board (Art. IV, Section 4) be handled by the following Standing Committees of the Board during the 2000-2001 year: Educational Policies Committee for all academic matters; Campus Planning and Plant Management Committee for all plant, grounds, equipment and space matters; and the Business and Finance Committee for all business and other matters.

b. On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Trustees, that the matters falling within the province of the University and Community Relations Committee of the Board (Art. IV, Section 10) be handled by the following Standing Committees of the Board during the 2000-2007 year: Development Committee for matters relating to relationships with alumni; and the Campus Planning and Plant Management Committee and the Business and Finance Committee for matters relating to relationships with the community.

**Executive Committee – Anthony J. Scirica, Chairman**

**9. Report**

The Report of the Executive Committee was received as given in Agenda Reference 9.

**Recommendations for Action**

**10. Board and Standing Committees Scheduled Meetings**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Joint Business and Finance and the Executive Committee that the Scheduled Meetings for the Board and Standing Committees for 2000-2001, be accepted as set forth in AGENDA REFERENCE 10 to these Minutes, with meetings of the Board being held at 3:00 P.M. in Feinstone Lounge, Sullivan Hall, Liacouras Walk and Berks Mall.

**11. Approval of Membership on the Committee on Trustees**

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Executive Committee, as required by Article IV, Section 6-A of the By-Laws, to the nominations to the Committee on Trustees made by the Executive Committee and effective this date.

**12. Final University Budget for 2000-2001**

Mr. Rosen called the Board's attention to the 5% tuition increase, and stated that the Board must be vigilant to keep tuition increases at or below the CPI increases or risk jeopardizing our mission of accessibility.

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Business and Finance and the Executive Committee, and adopted the Final University Budget for 2000-2001 as given in AGEND REFERENCE 12, which is attached to the official copy of these Minutes on file in the Office of the Secretary.

**Board of Directors, Temple University Health System, Inc.- Howard Gittis, Chairman**

**13. Report**

The Report of the Board of Directors of Temple University Health System, Inc. was received as given in Agenda reference 13.

**14. Approval of Incurrence of Indebtedness of Temple University Health System, Inc. and its Subsidiaries**

On motion duly made and seconded, the Board of Trustees, upon the approval and recommendation of the Board of Directors of Temple University Health System, Inc. (October 10, 2000), approved the incurrence of indebtedness of Jeanes Hospital in an amount not-to-exceed \$3,250,000, and the incurrence of indebtedness of Temple Lower Bucks Hospital in an amount not to exceed \$3,250,000, substantially as set forth in the resolutions attached in AGENDA REFERENCE 14.

**Committee on Audit - Mitchell G. Leibovitz, Chair**

**15. Report**

The Report of the Committee on Audit was received as given in Agenda Reference 15.

**Committee on Campus Planning and Plant Management - Louis J. Esposito, Chair**

**16. Report**

The Report of the Committee on Campus Planning and Plant Management was received as given in Agenda Reference 16.

**Committee on Business and Finance - Edward H. Rosen, Chair**

**17. Report**

The Report of the Committee on Business and Finance was received as given in Agenda Reference 17.

Mr. Rosen explained the changes to the Investment Policy as forth in Agenda Reference 17. Mr. Dorph followed with a discussion of the spending rule. Ms. Scaccetti asked about the process for selecting investment managers, and Mr. Dorph responded that our consultants, Cambridge Associates, had not presented their recommendations on that aspect of the policy changes yet.

**Committee on Development – Richard J. Fox, Chair**

**18. Report**

The Report of the Committee on Development was received as given in Agenda Reference 18.

**Committee on Athletics – Lewis Katz, Chair**

**19. Report**

The Report of the Committee on Athletics was received as given in Agenda Reference 19.

**Committee on Student Affairs, Clifford Scott Green, Chair**

**20. Report**

The Report of the Committee on Student Affairs was received as given in Agenda Reference 20.

**Committee on Educational Policies - Isadore A. Shrager, Chair**

**21. Report**

The Report of the Committee on Educational Policies was received as given in Agenda Reference 21.

**Committee on Employee Relations – Edward Kassab, Chair**

**22. Report**

The Report of the Committee on Employee Relations was received as given in Agenda Reference 22.



**Committee on Honorary Degrees – David Adamany, Chair**

**23. Report**

The Report of the Committee on Honorary Degrees was received as given in Agenda Reference 23.

**OFFICER’S REPORT**

**24. Treasurer’s Report - Martin S. Dorph.....24**

On motion duly made and seconded, the Board of Trustees received the lists of gifts received for the Quarter ended June 30, 2000; grants and contracts awarded between July 1, 1999 and June 30, 2000 and the purchases and sales of securities for the Fourth Quarter Fiscal Year 2000, said report being included and identified as AGENDA REFERENCE 24.

**OLD BUSINESS**

**NEW BUSINESS**

Mr. Rosen asked whether the officers could provide the Board at its next meeting with information about the demographics for new students over the next five years, so that the Board could do some planning based on enrollment expectations. Mr. Maxey reported on recent statistics in the City and region, and the geographic makeup of the new students coming to the University. Mr. Fox stated that the Board needs to look at the question of what is the optimum size for the University and its various schools and colleges. The University needs to develop a strategic vision, and avoid any “boom and bust” cycles. President Adamany stated that he and Mr. Gittis already were planning a Board retreat for November 29, at which time this and other important issues could be addressed. Mr. Gittis advised that the retreat would take place at a Center City hotel and urged all Board members to set aside the date.

**ADJOURNMENT**