

## MINUTES

### THE BOARD OF TRUSTEES

Temple University - Of The Commonwealth System of Higher Education

Tuesday, March 9, 1999 - 3:00 P.M.

Feinstone Lounge, Sullivan Hall - Park and Berks Malls

#### ATTENDANCE

**Trustees** - Joan H. Ballots, Theodore Z. Davis, Nelson A. Diaz, Louis J. Esposito, Richard J. Fox, Jane S. Fumo, Paul P. Giordano, Howard Gittis, Lewis F. Gould, Jr., Clifford Scott Green, Edward Kassab, Mitchell G. Leibovitz, Peter J. Liacouras, Joseph W. Marshall, III, Daniel H. Polett, Arthur G. Raynes, Milton L. Rock, James H. Shacklett, III, Isadore A. Shrager, Edna S. Tuttleman, James S. White

**Ex Officio Participant** - Ann F. VanSant

**Invited Guests** - Frank L. Friedman, Luke C. Kahlich, Philip Udo-Inyang, Michael M. Zuckerman (Faculty)

**Administration and Staff** - James C. Bausman, Beverly L. Breese, William T. Bergman, Corrinne A. Caldwell, Richard M. Englert, Jay F. Falkenstein, Leon S. Malmud, Arthur C. Papacostas, Robert J. Reinstein, Valaida S. Walker

**University Counsel** - George E. Moore

**Honorary Life Trustee** - Marvin Wachman

**Trustees Absent** - Michael L. Browne, Francis J. Catania, John J. Contoudis, William H. Cosby, Jr., Paul A. Dandridge, Peter D. DePaul, Murray G. Dickman, Lacy H. Hunt, Lewis Katz, Sidney Kimmel, William W. Rieger, Edward H. Rosen, Robert A. Rovner, Anthony J. Scirica, James A. Williams

## INVOCATION

The Invocation was given by Trustee Daniel H. Polett.

Committee on Trustees - Isadore A. Shrager, Chairman

1. Election of University Trustee - James Stanley White

On motion duly made and seconded, James Stanley White, duly nominated by the Committee on Trustees, in conformance with the provisions of the By-Laws (Article IV, Section 6-D) was elected for a term effective immediately and running through October 8, 2002, to the Board of Trustees of Temple University - Of The Commonwealth System of Higher Education.

2. Election of Commonwealth Trustee - Murray G. Dickman

On motion duly made and seconded, Murray G. Dickman, duly nominated by the Committee on Trustees, was elected for a term effective immediately and running through October 9, 2001, to the Board of Trustees of Temple University - Of The Commonwealth System of Higher Education, Mr. Dickman having been appointed by The Honorable Matthew J. Ryan, Speaker of the House of Representatives, Commonwealth of Pennsylvania.

3. Re-election of Commonwealth Trustee - Edward Kassab

On motion duly made and seconded, Edward Kassab, duly nominated by the Committee on Trustees, was re-elected for a term effective immediately and running through October 8, 2002, to the Board of Trustees of Temple University - Of The Commonwealth System of Higher Education, Mr. Kassab having been appointed by The Honorable Matthew J. Ryan, Speaker of the House of Representatives, Commonwealth of Pennsylvania.

4. Re-election of Commonwealth Trustee - William W. Rieger

On motion duly made and seconded, William W. Rieger, duly nominated by the Committee on Trustees, was re-elected for a term effective immediately and running through October 12, 1999, to the Board of Trustees of Temple University - Of The Commonwealth System of Higher Education, Mr. Rieger having been appointed by The Honorable Matthew J. Ryan, Speaker of the House of Representatives, Commonwealth of Pennsylvania.

5. Report

The Report of the Committee on Trustees was received as given in Agenda Reference 5.

**Approval of Minutes - Regular Meeting of December 8, 1998**

On motion duly made and seconded, the Minutes of the regular meeting of December 8, 1998, were approved as distributed.

**PRESIDENT'S REPORT**

The President made no report at this time.

Executive Committee - Howard Gittis, Chairman

6. Report

After it was pointed out that the first date in the Report should read December 23, 1998, and not December 23, 1999, the Report of the Executive Committee was received as distributed.

7. Borrowing Authority - 4/1/99 - 6/30/99

On motion duly made and seconded, the Board of Trustees authorized the officers to borrow for operating purposes of the University \$30 million, on terms which the officers believe best for the University, such authority to cover the period from April 1, 1999, through June 30, 1999.

Committee on Audit - Mitchell G. Leibovitz, Chairman

8. Report

The Report of the Committee on Audit was received as distributed in Agenda Reference 8.

Committee on Business & Finance - Edward H. Rosen, Chairman

9. Report

The Report of the Committee on Business and Finance was received as distributed in Agenda Reference 9.

Committee on Campus Planning and Plant Management - Louis J. Esposito, Chairman

10. Report

The Report of the Committee on Campus Planning and Plant Management was received as distributed in Agenda Reference 10.

11. Renovation of Laboratory Space in the Medical Research Building and

the Old Medical School for the Department of Microbiology and Immunology

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to authorize the design, renovation and construction of 9500 square feet in the Department of Microbiology and Immunology, to include a BSL-3 facility, a BSL-2 facility and related laboratories, furnishings, equipment and support space at a cost not-to-exceed \$2,000,000, with the Funding Sources being NIH Center and Dean's Center.

12. Ground Lease to Upper Dublin Township

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to enter into a ground lease with Upper Dublin Township for approximately 2.5 acres of ground fronting Butler Pike for the express purpose of building an ambulance response center.

13. Lease - 4646 40th Street NW, Washington, DC

Trustee Diaz asked about the University's proposed use for this space in Washington, D.C. Acting Provost Caldwell responded by saying that the Institute for Survey Research holds large government contracts and has had an office in Washington, D.C. for some time. Recently the Institute was awarded a \$9.2 million government contract that requires it to move to larger quarters. Acting Provost Caldwell said that all of the rent for the new space will be covered, for the next three years, by the contract.

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to enter into a five-year lease for the rental of approximately 2304 square feet for a rent not-to-exceed in the aggregate \$305,806 plus tax escalators, with the Funding Source being the account of the Vice Provost for Research and the Financing Source being Grant Support, Overhead Recovery (research incentive) Funds, plus Supplementary Funds from Vice Provost for Research.

14. Lobby Renovations - The Charles Klein Law Building

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the officers to renovate and provide furnishings for the main entry lobby of The Charles Klein Law Building at a cost not-to-exceed \$341,050, with the Funding Source being Law School Giving.

15. Renovations to Faculty Offices - The Charles Klein Law Building

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Campus Planning and Plant Management Committee and authorized the

officers to renovate and refurnish faculty offices in The Charles Klein Law Building at a cost not-to-exceed \$307,500, with the Funding Source being Law School Giving.

Committee on Development - Howard Gittis, Chairman

16. Report

The Report of the Committee on Development was received as given in Agenda Reference 16.

From that Report, Trustee Gittis pointed out that the Campaign for Temple has a goal of \$388 million, and also pointed out that Annual Fund, with over 15,000 gifts from alumni, is still falling behind previous years' gifts made at this same point in time.

Board of Directors, Temple University Health System, Inc. - Howard Gittis, Chairman

17. Report

The Report of the Board of Directors of Temple University Health System, Inc. (TUHS), was received as given in Agenda Reference 17.

Trustee Gittis said that TUHS is delivering to the people in the community free and under reimbursed care in excess of \$65 million annually. Notwithstanding that, TUHS continues to provide the finest of medical care. No one is turned away; no one is not served, and the quality of care provided by our staff is unmatched anywhere.

Mr. Gittis reported that the month of February set a record for Temple University Hospital. Sixty patients a day were being discharged. Mr. Gittis said that we owe a great debt to our doctors and the people who give the care to these patients. We will continue to increase our volume. He said that there must be some form of enhanced government reimbursement in order for an institution like ours to survive.

Chairman Fox added that the ongoing problems of delivering health care in our market are going to accelerate. He said that the over supply of beds in this market creates an environment which is difficult, if not impossible, to solve by any one institution. The government's role in the effort to reduce spending for indigents has helped create the problem.

Mr. Fox said that, in spite of everything, we are the lowest cost provider in the area. TUHS creates the place of greatest risk for the University. It represents the one place in the University where problems are occurring that we do not have a handle on.

18. Report on Billing Compliance

The Report on Billing Compliance was received as distributed in Agenda Reference 18.

Committee on Student Affairs - Clifford Scott Green, Chairman

19. Report

The Report of the Committee on Student Affairs was received as given in Agenda Reference 19.

20. Housing Rates Proposal for 1999 - 2000

On motion duly made and seconded, the Board of Trustees approved the recommendation of the Committee on Student Affairs for a 3% increase in the Housing Rates for 1999 - 2000 , as was set forth in Agenda Reference 20.

Committee on Athletics - Arthur G. Raynes, Chairman

21. Report

The Report of the Committee on Athletics was received as given in Agenda Reference 21.

Trustee Raynes informed the Board that he will chair a committee to raise money to build a football training complex. That committee has already sent out requests, and Trustee Raynes said he will report back on the success of their efforts at the next Board meeting.

22. Approval of Consulting Agreement with Charles Fishman Regarding International Programs

Mr. Moore reported that this will be the 16th year of our relationship with Mr. Fishman. The compensation set in the contract is a fixed sum as a retainer for this fiscal year and next.

In reporting on the International Programs, Mr. Reinstein said that the biggest program is in Japan, with 1,500 students in Tokyo and Osaka. There are two new programs in China and some long-standing academic programs which were started back in the early 1980's. There are efforts to establish programs in Korea; a small corporate education program is already underway there.

Finally, Mr. Reinstein reported on the receipt of a \$1.5 million grant from the Starr Foundation to support our programs in China.

On motion duly made and seconded, the Board of Trustees authorized the officers to enter into a consulting contract with Charles Fishman relating to the University's international education programs, substantially as was set forth in Agenda Reference 22, which was distributed to Trustees only.

## **REPORT OF THE OFFICERS**

### 23. Treasurer's Report

On motion duly made and seconded, the list of gifts received for the Quarter ended December 31, 1998; grants and contracts awarded between October 1, 1998 and December 31, 1998, and the purchases and sales of securities between October 1, 1998 and December 31, 1998, were received, said Report having been included and identified as Agenda Reference 23.

### 24. Secretary's Report

On motion duly made and seconded, the Board of Trustees approved the presentation of degrees-in-course dated May 20, 1999, to candidates approved by the appropriate academic committees of the faculty; the presentation of degrees-in-course dated May 20, 1999, to candidates approved by the appropriate academic committees of the faculty in Tokyo and Osaka, Japan.

## **OLD BUSINESS**

There was no Old Business.

## **NEW BUSINESS**

There was no New Business

## **ADJOURNMENT**

On motion duly made and seconded, the meeting of the Board of Trustees adjourned at 3:53 P.M.