



## Minutes of the Graduate Board

*Wednesday, April 25, 2012*

3B Conwell Hall, Main Campus

2:30 – 4:30 p.m.

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### **Members Present:**

William Aaronson, Jasim Albandar, Daniel Funk, Petra Goedde, Marcia Hall, Kathryn Hirsh-Pasek, Daniel Kern, James Korsh, Jagannathan Krishnan, Lynn Mandarano, Swati Nagar, Paul A. Pavlou, Vallorie J. Peridier, Peter S. Riseborough, Deborah Sheldon, Justin Yuan Shi, David Watt

### **Ex-Officio Member:**

Kenneth J. Blank, Senior Vice Provost for Research and Graduate Education  
Zebulon Kendrick, Vice Provost, Graduate School

### **Graduate School Staff:**

Cheryl Jackson, Administrative Coordinator  
Kathryn Petrich-LaFevre, Director of Graduate Information  
Michael Toner, Associate Director for Graduate Enrollment and Data Management

### **Guests:**

Robert McNamee, Strategic Management Department, Fox School of Business and Management  
Kathleen Reeves, Center for Bioethics, Urban Health, and Policy, School of Medicine

### **Approval of the Minutes:**

Lynn Mandarano motioned to approve the minutes of March 22, 2012. Swati Nagar seconded the motion. The motion to approve the minutes was unanimously passed.

### **Business:**

The Vice Provost opened the meeting with a review of graduate programming. He stated that the two new degree programs on the agenda are the last two to be reviewed prior to the June meeting of the Board of Trustees.

First, Robert McNamee of the Innovation and Entrepreneurship Institute in the Fox School of Business and Management introduced the M.S. in Innovation Management and Entrepreneurship. He noted that this degree offers a first-time focus on entrepreneurship and innovation management. It addresses strategic elements of innovation and offers specializations. The degree can be completed in one year with full-time study or in two years with part-time study.

Next, Kathleen Reeves of the Center for Bioethics, Urban Health, and Policy at the School of Medicine briefly introduced the proposed M.A. in Urban Bioethics. She explained that the degree is both a stand-alone degree and a dual degree for professionals involved in urban health, particularly in urban distressed communities dealing with health disparities. This degree is practice-oriented with an anthropological leaning. It is a collaborative effort with the University of Pennsylvania.

The Vice Provost noted that the proposals will be reviewed by the Program Committee and then offered for a vote by the Graduate Board. He further stated that a third program is undergoing a

major restructuring, and its proposal will be readied in time to present it to the Board of Trustees at its October meeting. Under new leadership, the master's in Dance will be revised from an Ed.M. to an M.A. Given the time frame, William Aaronson motioned that an electronic vote on the restructuring of the master's degree in Dance be undertaken during the summer. Marcia Hall seconded the motion. The motion carried unanimously.

In old business, the Vice Provost provided an update on fellowships. He advised that while 30 to 32 awards had been budgeted for, 36 offers were accepted, with one additional offer still in question.

The Vice Provost next addressed the issue of devolving authority for terminal master's/professional master's and professional doctoral programs, as posed in the Provost's Report of March 15, 2012 to the Faculty on Proposals for Restructuring the Provost's Portfolio. Dr. Kendrick stated that the Graduate Bulletin has always served as a legal document in the event of a dispute. He noted that it hinders programs from being whimsically changed. Programs that are devolved from Graduate School authority would not be subject to Graduate Bulletin recording. In addition, they would not receive financial support from the Graduate School, including assistantship funding and the like. The programs then would have to be self-supporting.

*Board Response:*

Q – What umbrella organization would oversee the professional master's programs?

A – The Vice Provost noted that one model is the Goodwin College of Professional Studies at Drexel University.

Q – If programs are devolved from the Provost's portfolio, to where would they be devolved?

A – The Vice Provost stated that the schools and colleges would have jurisdiction over their own programmatic offerings.

Q – If that occurred, would the authority be devolved to the Dean or to a faculty committee?

A – One Board member stated clearly that he could not support devolvement if the faculty has no authority. Another offered that she cannot support devolvement in any form. She believes that when standards are set by individual entities, those standards have been shown to vary widely. But her greater fear is that educational standards will not be upheld if the priority is to attract students and bring in more money.

The Vice Provost noted that a common misconception at Temple University is that the Graduate School and the Graduate Board delay the inception of new programs. However, the process only takes one month to approval. The delay lies in the schools and colleges themselves, where it can take several months to a year or two to generate a proposal.

David Watt motioned that the Graduate Board stands in opposition to the Provost's proposal to devolve control (i.e., academic oversight and standards enforcement) of terminal master's/professional master's and professional doctoral programs to the schools and colleges. Daniel Kern seconded the motion. The motion passed unanimously.

A second motion was made by Peter Riseborough, stating: Given the Graduate Board's concern about upholding quality standards across the University, the Graduate Board calls for a meeting with the Provost to review the specific criteria and processes, including the administrative process for admissions, for devolving terminal master's/professional master's and professional doctoral

programs at Temple University. Justin Yuan Shi seconded the motion. The motion passed unanimously.

No new business was raised.

**Adjournment:**

The meeting adjourned @ 4:15 p.m.

The next Graduate Board meeting will be held on Main Campus, 3B Conwell Hall, on Thursday, September 20, 2012, @ 2:30 p.m.