



Minutes of the Graduate Board

Wednesday, April 20, 2011

3B Conwell Hall, Main Campus

2:30 – 4:30 p.m.

Members Present:

William Aaronson, Jasim Albandar, Petra Goedde, Marcia Hall, Kathryn Hirsh-Pasek, Deborah Howe, Richard H. Immerman, Daniel Kern, James Korsh, Jagannathan Krishnan, Dan A. Liebermann, Swati Nagar, Roberta Newton, Vallorie Peridier, Peter Riseborough, Justin Yuan Shi, Dennis Silage, David Watt

Ex-Officio Member:

Kenneth J. Blank, Senior Vice Provost for Research and Graduate Education
Zebulon Kendrick, Vice Provost, Office of the Graduate School

Graduate School Staff:

Cheryl Jackson, Administrative Coordinator
Kathryn Petrich-LaFevre, Director of Graduate Information
Michael Toner, Associate Director for Graduate Enrollment and Data Management

Approval of the Minutes:

Jasim Albandar motioned to approve the minutes of March 24, 2011. Dan A. Liebermann seconded the motion. The motion to approve the minutes was unanimously passed.

Business:

The first order of business was updates. With regard to fellowships, the Vice Provost reported that of the 82 fellowship offers extended, 54 were accepted. He noted that the fellowship stipend commitment was for 96% of the stipend budget. Second, as regards background checks for child abuse, Dr. Kendrick offered a reminder that all graduate students working with children must obtain their child abuse clearance and be fingerprinted. Third, with regard to changes in doctoral terminal event credits, that information has been forwarded to the Provost, who asked if the changes are revenue neutral. Finally, as regards Interfolio, the Interfolio representatives are contacting schools and colleges to create accounts and provide training.

The Vice Provost announced the year-end meeting of the Graduate Faculty, which is scheduled for Tuesday, May 3, 2011, a study day. The location will be reported to all Graduate Faculty when the room assignment is secured. One new item is on the agenda: the change in Policy 02.27 to require a minimum of 6 s.h. for the culminating experiences of doctoral students, as presented to the Provost. In addition, the proposal for changes in the structure of the Graduate School, which was tabled at last year's meeting, will return to the agenda.

The Vice Provost next turned to the advancement of business over the course of the summer. He noted that cuts in state appropriations to the University might result in the merger or restructuring of some programs. A special Board of Trustees meeting will be held at the end of the summer to review the changes, if such becomes necessary. Deborah Howe made the motion that upon

recommendation from the Program Committee, the Graduate Board will engage in an electronic vote on any programmatic changes made during Summer 2011. David Watt seconded the motion. The motion passed unanimously.

The handling of student appeals during the summer was next discussed. The Vice Provost noted that three parties are involved in an appeal: the advisor, the department, and the school/college. If all three levels agree on an outcome, the Graduate Board can support said outcome pro forma. If, however, there is disagreement at any level, then the Appeals Committee must hear the case. Richard Immerman motioned that if the Appeals Committee is required to meet to hear an appeal during the summer, then said committee can do as much of the work as possible electronically. Marcia Hall seconded the motion, and the motion passed unanimously.

The focus of the meeting turned to a review of the visit by David Chapman, Dean of the Graduate School at the University of Utah, who was engaged to study graduate education and, specifically, the distribution of assistantships at Temple. Graduate education has succeeded beyond expectations, given the lack of institutional support. It is now at the point that the number of Fulbright Scholars who attend Temple may need to be limited because the graduate education budget is so small. The Vice Provost noted that \$30 to \$50 million is offered in undergraduate scholarships as opposed to \$3 in graduate student funding.

The guiding questions are: What excellence is at Temple University? Ultimately, what is the University's commitment to graduate education? Dr. Chapman met with the Deans, the Associate Deans, and the Graduate Board to discuss the lack of funding for graduate education and how it creates a problem with recruitment. The need to fund graduate students to keep Temple on an upward trajectory was expressed.

Richard Immerman noted that raising endowments has worked at other schools, but has not met with success at Temple in the past. The Senior Vice Provost for Research and Graduate Education suggested that one way to raise funds would be to institute professional studies programs, which are largely market-driven and would attract such individuals as city workers and construction managers. The Vice Provost mentioned adding concentrations in professional science master's programs that also meet market forces, such as nanotechnology, which would require courses in public policy and ethics. Kathryn Hirsh-Pasek called for a sharing of the wealth across all disciplines, which might require the engagement of grant writers to edit and improve grant proposals.

Roberta Newton noted that faculty also need to be supported to ensure they have a "sane" workload. Dr. Blank suggested the use of adjunct faculty as one option. Dr. Kendrick stated that Dr. Chapman was to review faculty load following his on-site visit, and then further expressed the need to monitor the size of programs. Richard Immerman asked who could do this as those who are most committed have the least amount of time. Dr. Kendrick noted that the Alfred P. Sloan Foundation funds projects, within guidelines, offering "a strong benefit to society." Dan Liebermann pointed out that if done well, schools/colleges are elevated, but if done poorly, they are hurt. He cautioned that opportunism is a powerful thing. Kathryn Hirsh-Pasek suggested slowing the process at Temple to meet community needs. Dr. Kendrick recommended establishing a "concept" since it is not tradition to move forward quickly.

The Vice Provost offered that good research and art require great graduate students. David Watt suggested comparing Temple's funding of graduate students with those of other research

universities in the area. Dr. Kendrick noted that institutions are typically not forthcoming about their funding methods, which he learned during the Zemsky review in Spring 2009. Dan Liebermann observed that all institutions factor in external grant monies. Petra Goedde suggested that department comparisons are more valuable at any rate.

Deborah Howe reflected on the summer revenues for the College of Liberal Arts. She noted that \$3.3 million went to the University, while \$1.2 million was credited to the College. Of that amount, however, the profit was a mere \$129,000. The Vice Provost observed that the University must guarantee profits from graduate education to the schools and colleges.

Kathryn Hirsh-Pasek asked about the strategic planning document for graduate education that was drafted about five years earlier. The Vice Provost noted that he would need to find the document, which was sent to the former Provost when she came on board. Dr. Hirsh-Pasek observed that the President is committed to excellence. Dr. Kendrick noted that President Hart speaks often about study abroad and the global community, which are references to undergraduate education. Deborah Howe suggested that the President be invited to meet with the Graduate Board in September.

Petra Goedde asked if the Graduate Board would be permitted to review the Chapman report. Kathryn Hirsh-Pasek noted that he promised transparency. The Vice Provost stated that he would recommend circulation of the report to the Graduate Board, given its members' participation in the process.

No old business was revisited.

In new business, the Vice Provost noted that \$252,000 has been earmarked for tuition remission for Fulbright Scholars. While having 20 more Fulbright Scholars at Temple in the upcoming academic year is a positive thing, it is also very costly. Guidelines need to be established as to how to fund the scholars' needs, given that all financial support is currently provided by units other than the departments. Research will be undertaken to determine how other schools handle this funding issue.

Adjournment:

The meeting adjourned @ 4:05 p.m.

The next Graduate Board meeting will be held on Main Campus, 3B Conwell Hall, on Wednesday, September 21, 2011, @ 2:30 p.m.