

# The New DEEL

*A partnership of educators around the world dedicated to  
Democratic-Ethical Educational Leadership*

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**The New DEEL's  
Mission Statement**

*This statement, drafted at our first Winter Strategy Session is our best articulation of our direction and values.*

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**Progress on our  
6 Projects**

*At our Winter Strategy Session, we agreed to pursue 6 interlinking Projects this year. See how we're doing and what your role might be!*

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*Here are some shots of New DEEL members in action at our Second*



*Winter Strategy Session held at Temple University and at the 2006 AERA in San Francisco. Pages 3-4*

**An Update on Member  
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*Our members are constantly expanding our understanding of democratic-ethical educational leadership through writing, and scholarly presentations.*

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**See you at UCEA!**

*Just as we were last year, the New DEEL will be well represented at this year's UCEA. Here are some details...*

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**GET READY FOR our  
Third Annual Winter  
Conference!** *We are working on plans now for an expanded Winter Conference that will include papers, panels and exploration of crucial topics.*

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## Our Mission:

*The mission of the New DEEL is to create an action-oriented partnership, dedicated to inquiry into the nature and practice of democratic, ethical educational leadership through sustained processes of open dialogue, right to voice, community inclusion, and responsible participation toward the common good. We strive to create an environment to facilitate democratic ethical decision-making in educational theory and practice which acts in the best interests of all students.*

## Making Progress on this Year's 6 Projects:

### New DEEL Projects for 2006-2007

At our 2005 Winter Strategy Session, New DEEL colleagues from across the US and Canada decided to move our work forward by these 6 Projects: Technology, Publications, Research, Curriculum, Funding and Code of Ethics. Below you will see some important details in each area:

**Please find a project of interest to you, contact one of the Project Coordinators and GET INVOLVED!**

#### **Curriculum:**

**Charge:** To identify curriculum priorities that support the New DEEL's mission for Educational Leadership programs.

**Project Coordinators:** Gail Furman (Washington State University), Michael Dantley (Miami of Ohio University), and Gary Crow (Florida State University).

**Near Term Goals:** To assemble curriculum ideas and strategies that are in harmony with the New DEEL's mission. To develop questions and emerging issues in the area of curriculum with New DEEL colleagues and the wider field.

**Early Results:** Panel accepted for UCEA as well as a special workshop for New DEEL curriculum development. Submission of a panel for AERA

#### **Research:**

**Charge:** To expand the knowledge base in areas especially relevant to the New DEEL's mission.

**Project Coordinators:** Dana Mitra (Penn State University) & Kathy Sernak (Rowan University)

**Near Term Goals:** To expand recent research into high school student engagement through conference presentations and publications. To pursue resources for new research efforts. To coordinate with others internationally who work in this area of scholarship.

**Early Results:** Panel accepted for UCEA. Submission of panel for AERA. Coordination with Funding Project to identify and refine approach to grant applications.

#### **Technology:**

**Charge:** To help New DEEL members and the wider world communicate and share ideas through information technology.

**Project Coordinators:** Jean Cate (University of Oklahoma K20 Center) & Janna Walters (University of Oklahoma K20 Center).

**Near Term Goal:** To develop and launch a New DEEL website.

**Early Results:** Our New DEEL website is under construction now.

#### **Publications:**

**Charge:** To support the development and sharing of New DEEL's scholarship to inform the field.

**Project Coordinators:** Joan Shapiro (Temple University) & Paul Begley (Penn State University)

**Near Term Goals:** To organize current New DEEL oriented publications into a growing database. To pursue new publications. For example: A New DEEL Reader (An edited book with articles on New DEEL philosophy, curricular directions and exemplars) and Democratic-Ethical Exemplar Accounts from people in our group and beyond.

**Early Results:** New DEEL Articles and new books have been published in the past six months (*see scholarship update feature on page 5*)

#### **Funding:**

**Charge:** To help to identify possible sources of funding for New DEEL projects and to refine proposals.

**Project Coordinators:** Mary John O'Hair (University of Oklahoma K20 Center) & Steve Gross (Temple University)

**Near Term Goal:** To help the Research Project group in its pursuit of funding for research into high school student engagement.

**Early Results:** Coordination with Research Project to identify and refine approach to grant applications for high school student engagement research.

#### **Code of Ethics:**

**Charge:** To encourage an evolving and developing code of ethics that reflects clear values while allowing for flexibility and changing conditions.

**Project Coordinators:** Joan Shapiro (Temple University) & Melissa Sterba (New York University).

**Near Term Goal:** Design and carry out a clear action plan to start a process to develop this unique kind of ethical code.

**Early Results:** An action plan has been developed.



**Above Left:** Judy Alston, Michael Dantley and Michelle Young shared their UCEA leadership insights with our group.

**Above Right:** Tony Normore, Trish Ehrensall, Val Storey, Paul Begley, Marilyn Begley and Lindy Zaretsky brought an international perspective to the Winter Strategy Session.



**Left:** Talented graduate students like Fatjona Lubonja & Terry McDonald worked with senior faculty like Kathy Sernak to build a common vision for the New DEEL at the Winter Strategy Session.

**Right:** Charles Burford, Michelle Young, Dana Mitra, Lisa Kensler, and Lorna Jimerson take a moment out of a hectic AERA convention to connect with other New DEEL members in San Francisco.





**Left:** Mary John O'Hair, Jean Cate and their K20 Center Colleagues hosted a wonderful Winter Institute at the University of Oklahoma in February 2006. Steve Gross was a featured speaker.



**Left:** Joan Shapiro and Steve Gross meet other New DEEL friends in San Francisco.

## Highlights From New DEEL Colleagues' Recent Scholarship:

Even in informal discussions, it's clear that those involved in the New DEEL are busy with scholarly writing, research and presentations. All of these contributions are an essential element in our work and represent the intellectual foundation for our group and those we seek to serve. Here are just a few examples of the accomplishments of New DEEL members over the past few months:

**Trish Ehrensall** has written a chapter in the Politics of Education Handbook due to be published next year: (Ehrensall, P.A.L., & First, P. F. (2007). Understanding School Board Politics: Balancing Public Voice and Professional Power. Accepted for publication in the proposed Handbook on the Politics of Education, Bruce S. Cooper, Lance D. Fusarelli, & James G. Cibulka editors. Mahwah, NJ: Lawrence Erlbaum Associates. Trish will also present a paper at the upcoming Values in Leadership conference "Acknowledging the Elephant in the Corner: Politics, School Boards and the New DEEL,"

**Gail Furman** has written a chapter (Furman, G. C. (2006) "Scientific" research and moral leadership inschools. In D. E. Mitchell (Ed.), *New foundations for knowledge ineducational administration, policy, and politics: Science andsensationalism*. Mahwah, NJ: Lawrence Erlbaum.), and has edited a new book: English, F., & Furman, G. C. (Eds.) (in press). "Scientific" Research in Educational Leadership. Lanham, MD: Rowan & Littlefield. In addition, Gail has upcoming presentations at the UCEA Values and Leadership Conference in Victoria (an invited speaker on a panel entitled, "The Moral Agency of Educational Leader" and the UCEA convention in San Antonio.

**Steve Gross** has published a new book "Leadership Mentoring: Maintaining School Improvement in Turbulent Times (Rowman and Littlefield and AASA). In July he made two presentations on the New DEEL at the Massachusetts College of Liberal Arts Leadership Academy. Steve is co-author of a forthcoming book on ethical decision making with Joan Shapiro (see details below). Steve is also joining other New DEEL colleagues in making three presentations on the New DEEL at UCEA.

**Lisa Kensler** had an excellent experience at AERA. She tells us - "I had the privilege of sharing my dissertation research, *The ecology of democratic learning communities*, with a group of Clark Scholars. Diana Pounder and Rodney Ogawa led our group. I received outstanding feedback and will defend my proposal by January '07." At UCEA this fall, Lisa will be a part of three presentations: 14.8 *The relationship between democratic communities and teacher leadership*, Lisa Kensler, Grace I. L. Caskie, and George P. White, Lehigh University; 15.6 *Sustaining democratic learning communities through practicing democratic principles*, Lisa Kensler, Lehigh University; Linda Atkinson, Jean Cate, Leslie Williams, Sharon Wilbur, University of Oklahoma. 3.5 *Perspectives on the democratic possibilities of student voice and engagement in schools and their implications for democratic-ethical educational leadership (New DEEL)*. Lisa will also be presenting at NSDC's Annual Conference this December 5 in Nashville, TN: *School Leaders as Designers of Democratic Learning Communities*

**Brenda McMahan's** article on resilience will be published in the fall 2006 edition of the *Educational Forum*.

**Joan Shapiro** is presenting a keynote address at this year's Values and Leadership conference entitled, "Integrating Ethics into Teaching: Problems and Possibilities." She is also presenting a paper on discussing a framework for ethical decision making using Multiple Ethical Paradigms and Turbulence Theory. Joan and Steve Gross's new book *Ethical Educational Leadership in Turbulent Times: (Re)Solving Moral Dilemmas* (Erlbaum) is now in press and is due out in 2007. Joan will also be making two New DEEL presentations at UCEA.

**Val Storey** has published an article entitled, The New DEEL: A Path Toward More Authentic Leadership in *The Beacon : A publication of The Pennsylvania School Study Council*. Another of Val's articles *A New DEEL for an old problem: Social Justice at the core* has been accepted for publication in the *International Electronic Journal for Leadership in Learning*. This article was developed from a paper she presented at the FATE/FACTE Conference in Orlando.

## See YOU at UCEA!



**The Annual UCEA Conference in San Antonio will feature 3 New DEEL sessions. Please join us as we push the boundaries of our thinking and connect with new colleagues.**

For the second year in a row, the New DEEL will have a prominent role to play at the UCEA convention. We appreciate this opportunity and believe that UCEA gives us a special forum to explore new ideas and improve our approach. We hope that you will be coming to San Antonio for the convention (November 9-12) and we hope that you will come to our sessions. Here are descriptions of each:

### 3.5, St. Anthony Club

**Symposium:** *Perspectives on the Democratic Possibilities of Student Voice and Engagement in Schools and Their Implications for Democratic-Ethical Educational Leadership (New DEEL)*

Dana Mitra, The Pennsylvania State University; Charles Burford, Mount Saint Mary College; Kathy Sernak, Rowan University; Steven Jay Gross, Temple University; Lisa Kensler, Lehigh University; Anthony Normore, Florida International University

This symposium provides an opportunity for a cross-national conversation about current research on how increasing student voice and engagement in schools can impact student outcomes, school policy, and teacher practice. Papers from the United States and Australia share the view that it is important for students to not only learn about democracy but also practice it. However, empirical findings raise some of the micro- and macro-political challenges when teachers and researchers work with students to produce more inclusive and equitable education.

### 5.10, LaSalle

**Flashpoint Panel:** *Becoming a Democratic-Ethical Educational Leader: Conceptualizing Values, Possibilities and Agendas in New DEEL Leadership Preparation Curricula*

Steven Gross, Joan Poliner Shapiro, Temple University; Michael Dantley, Miami University; Gail Furman, Washington State University; Mary John O'Hair, University of Oklahoma; Kathy Sernak, Rowan University

University and practitioner leaders around the world have recently joined in a movement called the New DEEL (Democratic-Ethical Educational Leadership). One top priority for this movement is the creation of dynamic leadership preparation programs that challenge traditional assumptions. This flashpoint panel includes five provocative perspectives for new programs.

### New DEEL Curriculum Workshop

UCEA members and colleagues in higher education as well as practitioner leaders in the US, Canada, Australia, Taiwan, and the UK have been working to build a new movement in education called the New DEEL (Democratic-Ethical

Educational Leadership). Through meetings, presentations at scholarly conferences, research and writing, the New DEEL has grown in scope and influence over the past two years. Now, there are six New DEEL projects underway. High among these is the curriculum project. Simply put, if we are going to move our field toward a more democratic-ethical direction, we need to consider our curriculum carefully and be prepared to make thoughtful changes. The purpose of this workshop is to engage participants to join New DEEL leaders as we examine new priorities for our programs in educational leadership. Our goal is to identify emerging areas of need as well as begin to chart a course that will result in serious, sustained change. Anyone interested in program development and its meaning in the New DEEL context is welcome to join us. Workshop Leaders: Gary Crow, Michael Dantley, Gail Furman, Steven Jay Gross, Kathleen Sernak & Joan Poliner Shapiro.

## **GET READY FOR OUR 3RD Annual Winter Conference!**

At our 2nd Winter Strategy Session (held in February 2006), we decided to meet annually. We further decided to expand our format to include papers and panels so that we could have a true scholarly conference focused on the development of the New DEEL. We are working on plans now for an expanded Winter Conference and will be out shortly with specifics. For now, please be on the lookout for upcoming news.

**PLACE: TEMPLE UNIVERSITY, PHILADELPHIA**

**MONTH: FEBRUARY 2007 (EXACT DATES AND CALL FOR PAPERS COMING SOON!)**



## Our connections are growing at all levels and around the world!

Our list of New DEEL colleagues is growing and now represents these institutions:

- School districts in the US, Australia, Canada and Taiwan.
- University Council of Ed Admin
- The Vermont Society for the Study of Education
- Australian Catholic University
- Bank Street College
- Boston College
- Bowling Green State University
- Clemson University
- Duquesne University
- Florida International University
- Florida State University
- Indiana University
- Lehigh University.
- Lincoln University
- Massachusetts College of Liberal Arts
- Meredith College
- Miami of Ohio University
- Nipissing University
- Oklahoma State University
- Penn State
- Rowan University
- St. Paul's College, Manitoba
- Temple University
- University of Arizona
- University of Iowa
- The University of North Carolina at Greensboro
- The University of Oklahoma
- The University of Utah
- The University of Vermont
- Vanderbilt University
- Washington State University
- Widener University